



# UNDERSTANDING OPERA'S NEW AUDIENCES





**Amid the disruption of the COVID pandemic**, millions of people thought about the new experiences they wanted to explore when social proximity replaced social distancing. Happily, one of those experiences was opera! Surveys of opera companies of all sizes documented record-breaking levels of first-time attendance. Since full houses are central to the artistic and financial health of opera companies, retaining these newcomers and involving them as fully as possible in the life of our opera companies emerged as a prime imperative.

With deeply appreciated support from the National Endowment for the Arts and other generous donors, OPERA America undertook a national research project in partnership with Slover Linett at NORC, based at the University of Chicago. The key findings and detailed analyses offered in this report are derived from over 11,000 survey responses across 36 opera companies of all budget sizes, geographies, and formats.

The report does not offer a universal solution for attracting and retaining new audiences, but it points to numerous avenues for additional analysis and experimentation. The study invites opera companies to think creatively about confronting the barriers and seizing the opportunities revealed by respondents — in ways that can advance our collective understanding of new-to-opera audiences and their experience.

*Marc A. Scorca*

**Marc A. Scorca**  
PRESIDENT/CEO

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## FOREWORD



On the cover (clockwise from top left): Pacific Opera Project's *Hansel and Gretel*; A San Francisco Opera performance; A Tri-Cities Opera education program; The Metropolitan Opera's Summer HD Festival. This page: Heartbeat Opera's *Messy Messiah*

COVER PHOTOS: MARTHA BENEDICT (POP), CORY WEAVER (SFO), COURTESY OF TRI-CITIES OPERA (TCO), RICHARD TERMINE (MET), THIS PAGE: ANNE HOSKINS

Lyric Opera of Chicago's "Sunday in the Park with Lyric" concert



KYLE FLUBACKER

## INTRODUCTION

OPERA  
AMERICA

sloverlinett  
at NORC

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at the  
University of  
Chicago

1

Most New-to-Opera attenders initially **come for a new "experience,"** and they **want to see repertoire they've heard of**, which includes classics *and* new works.

2

Many New-to-Opera attenders **listen to and watch opera recordings** before they attend in person.



4

**Ticket cost prevents** audiences from returning more frequently — especially those who are New to Opera.

5

**New-to-Opera attenders differ notably from Ongoing audiences** — both demographically and behaviorally.



3

New-to-Opera attenders **have positive experiences** and are eager to recommend opera to others.



6

New-to-Opera attenders who return tend to be more **engaged with the performing arts generally.**

7

Different types of opera companies play different but **crucial roles in sustaining local audiences.**

## KEY FINDINGS: AT A GLANCE

In recent seasons, opera companies across North America have reported **record levels of first-time attenders**. Since full houses are central to the artistic and financial health of opera companies, and since retention of newcomers is fundamental to audience growth, OPERA America set out to learn more. Our research seeks to inform opera companies as they devise and test strategies to encourage first-time attenders to return and develop ongoing relationships with opera.

## RESEARCH GOALS

- 1 Identify key **motivations and pathways** that lead to first-time attendance.
- 2 Explore what **perceptions** first-time attenders have of their experiences, the opera company, and opera generally.
- 3 Uncover **barriers** that may prevent first-time attenders from returning.
- 4 Understand how newly attending audiences compare **demographically and behaviorally** to ongoing audiences.

## PROJECT GOALS



We partnered with 36 U.S.-based opera companies to survey patrons who had attended between 2020 and 2024.

**192,064**

SURVEYS SENT

**11,242**

RESPONSES RECEIVED

**5.9%**

RESPONSE RATE

The participating opera companies represent the breadth of the American opera industry in terms of geography, budget size, and programmatic offerings. Companies were asked to oversample their new audiences, yet longer-term patrons still replied at higher rates than newcomers. Responses were weighted to reflect the actual opera attendance ratios reported by the opera companies.

The survey was informed by initial Zoom-based interviews with 12 new audience members at four opera companies: Minnesota Opera, Nashville Opera, Pittsburgh Opera, and San Francisco Opera.

FOR MORE INFORMATION ON DISTRIBUTION METHODOLOGY AND WEIGHTING, SEE APPENDIX (PP 63-64)

## PARTICIPATING OPERA COMPANIES

**Austin Opera**  
Austin, TX

**Central City Opera**  
Central City, CO

**Chicago Opera Theater**  
Chicago, IL

**Cincinnati Opera**  
Cincinnati, OH

**The Dallas Opera**  
Dallas, TX

**The Florentine Opera**  
Milwaukee, WI

**Fort Worth Opera**  
Fort Worth, TX

**Heartbeat Opera**  
New York, NY

**Houston Grand Opera**  
Houston, TX

**Kentucky Opera**  
Louisville, KY

**LA Opera**  
Los Angeles, CA

**Long Beach Opera**  
Long Beach, CA

**Lyric Opera of Chicago**  
Chicago, IL

**Marble City Opera**  
Knoxville, TN

**Maryland Opera**  
Baltimore, MD

**The Metropolitan Opera**  
New York, NY

**Minnesota Opera**  
Saint Paul, MN

**Nashville Opera**  
Nashville, TN

**Opera Birmingham**  
Birmingham, AL

**Opera Colorado**  
Denver, CO

**Opera Columbus**  
Columbus, OH

**Opera Idaho**  
Boise, ID

**Opera Memphis**  
Memphis, TN

**Opera Omaha**  
Omaha, NE

**Opera San José**  
San Jose, CA

**Opera Tampa**  
Tampa, FL

**Pacific Opera Project**  
Los Angeles, CA

**Pensacola Opera**  
Pensacola, FL

**Pittsburgh Festival Opera**  
Pittsburgh, PA

**Pittsburgh Opera**  
Pittsburgh, PA

**Portland Opera**  
Portland, OR

**Resonance Works**  
Pittsburgh, PA

**San Diego Opera**  
San Diego, CA

**San Francisco Opera**  
San Francisco, CA

**Seattle Opera**  
Seattle, WA

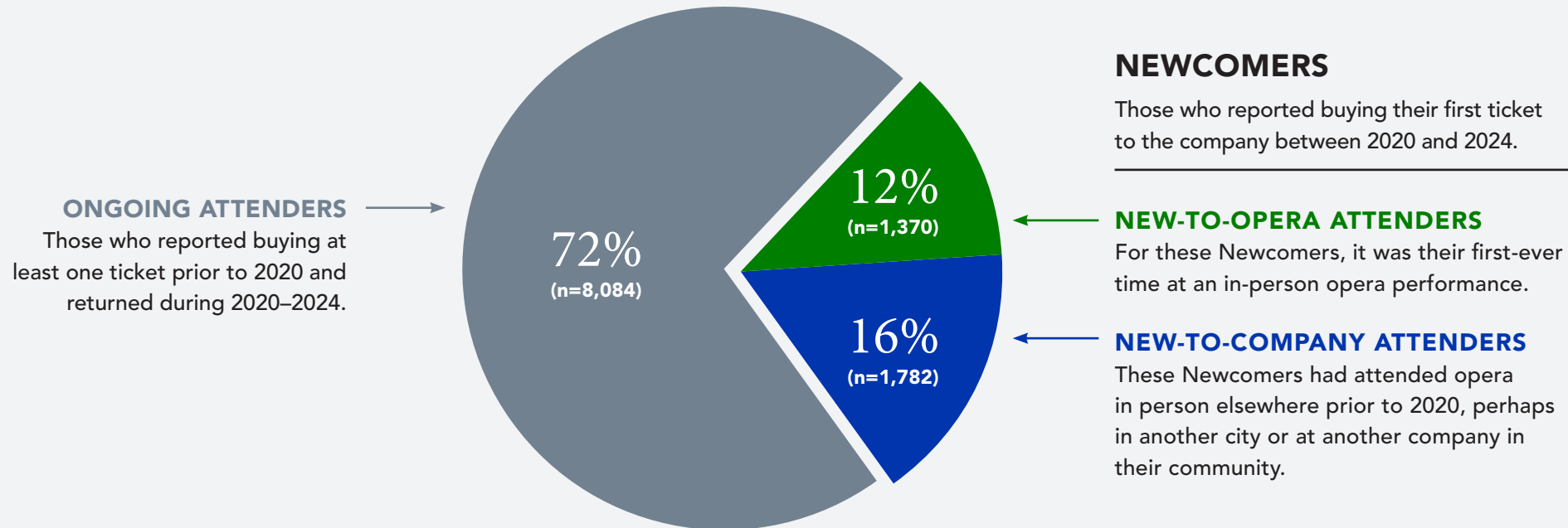
**Tri-Cities Opera**  
Binghamton, NY

## WHO PARTICIPATED

The study sought to compare Newcomers to a company between 2020 and 2024 to the Ongoing audiences who had been attending previously. But not all Newcomers are the same.



MARTHA BENEDICT



## DEFINITIONS: TYPES OF NEWCOMERS

**Any survey-based research will have underlying biases that affect the results. *Understanding Opera's New Audiences* is no exception.** You need to keep these biases in mind when reviewing the findings and considering their implications.

## RESPONSE BIAS

**As you read the report, it is important to consider who responded — and who may not have responded — to the survey.** The survey was distributed by email to over 200,000 past attendees at 36 opera companies. Those surveyed included only ticket buyers (paid and complimentary). Those who came to performances as a guest, or those who attended a free performance where emails were not collected, are not included. According to best practices, the research team offered a raffle for monetary gift cards to incentivize participation, and it worked: The response included healthy numbers of new and ongoing audiences.

But there is an important group of Newcomers who were probably underrepresented in the responses. Those who really didn't like their first experience likely unsubscribed from their company's email list or would not have paid attention to emails from the company. Consequently, the findings in this report reflect a positive response bias. They are more reflective of those who liked their experience than of those who did not.

Yet the report still gives us a glimpse of what we might have heard from those audiences in the responses of first-timers who didn't return after their first visit (p. 57). Although their frustrations make up a small minority of total responses, the fact that they experienced barriers — in some cases, at almost three times the rate of first-timers who have returned — demonstrates the importance of taking these barriers seriously. Without the positive response bias, the gap between these experiences would likely have been even wider.

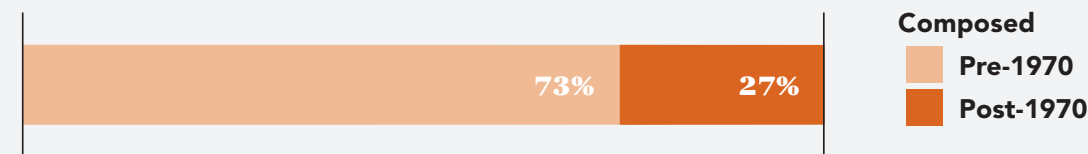
## AVAILABILITY BIAS

**Understanding the attendance patterns of audiences also requires acknowledging an availability bias in the repertoire offered by opera companies.**

The survey asked audiences about the first opera performance they attended between March 2020 and May 2024. 81% of Newcomers described their first operas as "famous or well-known," which likely includes known classics of the inherited repertoire and some new work with recognizable titles. At the same time, 32% identified their first opera as a new work by choosing proxy descriptors.

One might then conclude that newcomers prefer classics over new work. But interestingly, the distribution of responses matches the availability of productions offered by opera companies at that time: roughly 70% inherited repertoire and 30% new works.

### PRODUCTIONS IN 2022–2023 SEASON



Excerpted from p. 3 of the 2024 *Annual Field Report*

## ACKNOWLEDGING THE BIASES

**We did the research, but we invite you to come up with ideas that turn it into action.** You'll notice that this report stays away from making suggestions for strategies to attract and retain new audiences — though the findings point to numerous avenues for further inquiry and strategic experimentation.



- How do the findings resonate with what you know about your audience, your company, and your community?
- How do the broad findings align with your company-identified goals for audience retention and diversification?
- What areas could you investigate with greater granularity by surveying your audiences?
- How can the takeaways of the report help refine what you have already tried to retain newcomers?
- What aspects of your *modus operandi* could you try upending in response to a takeaway of the report?
- What local assets might your company use when responding to a takeaway of the report?

Bring this study to your next staff, board, or community meeting. No one is more creative than you at devising initiatives and programs to inspire your audiences. We hope this report provides you with an informed starting point for building loyal opera audiences into the future.

## FROM RESEARCH TO ACTION

Opera San José's *The Magic Flute*



DAVID ALLEN

## KEY FINDINGS

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AMERICA

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\*NORC  
at the  
University of  
Chicago

## FINDING

## 1

## A NEW EXPERIENCE

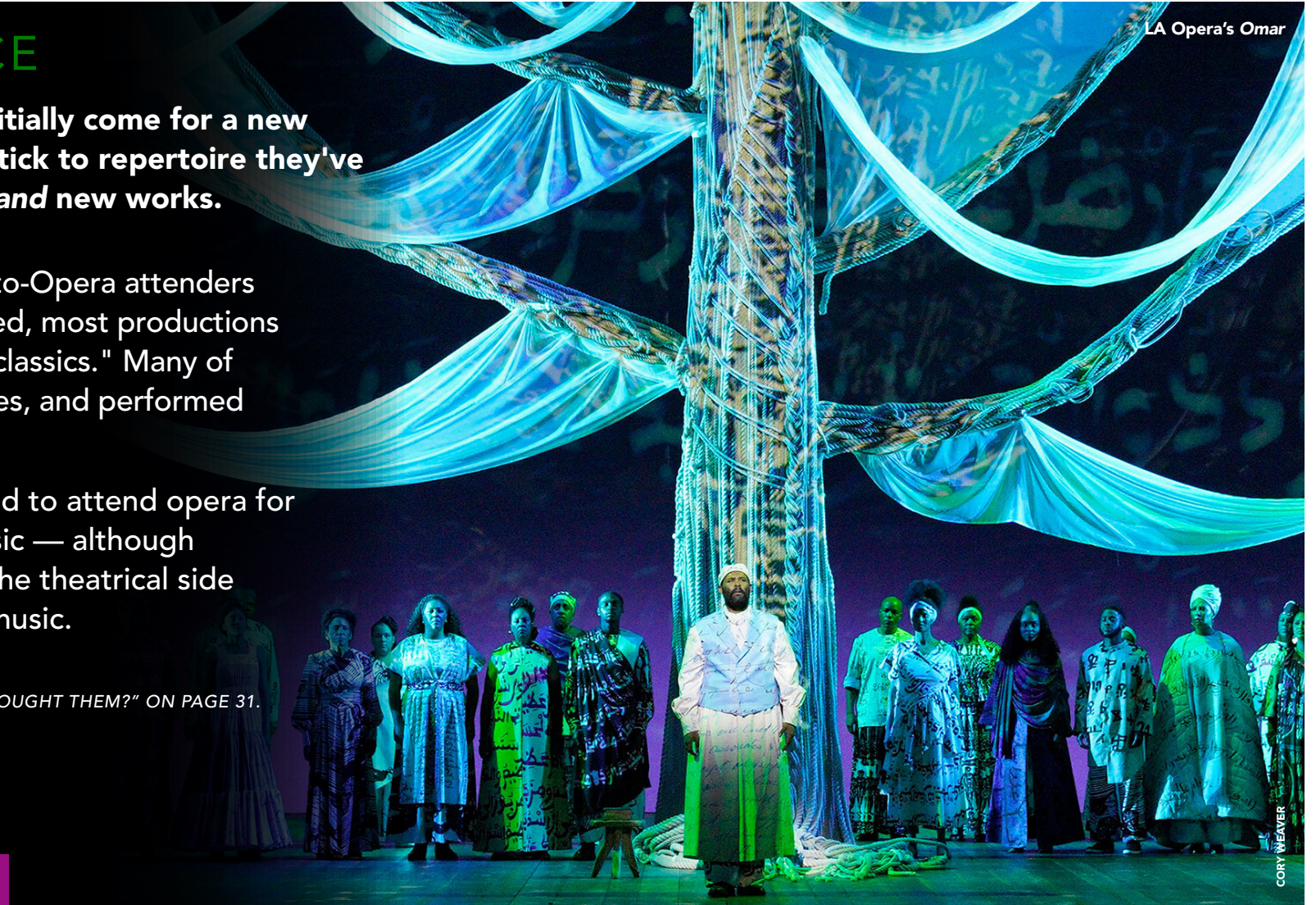
**Most New-to-Opera attenders initially come for a new "experience," and they tend to stick to repertoire they've heard of, which includes classics *and* new works.**

For their first performance, a majority of New-to-Opera attenders chose famous or well-known operas. And indeed, most productions available to new audiences at that time were "classics." Many of these were set in the past, with period costumes, and performed in traditional venues.

Across all opera audiences, most are motivated to attend opera for the experience of a great show and great music — although New-to-Opera attenders are more drawn by the theatrical side of opera, while Ongoing attenders favor the music.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT BROUGHT THEM?" ON PAGE 31.

## KEY FINDINGS



LA Opera's Omar

CORY WEAVER

## FINDING

## 2

## LISTENING AND WATCHING

**Many of New-to-Opera attenders listen to and watch opera recordings before they attend in person.**

Both Newcomers and Ongoing audiences report being introduced to opera first through audio and video recordings — primarily as children. But over a quarter of those who are New to Opera begin listening to and watching opera as adults.

Some New-to-Opera attenders engaged with digital programming during the pandemic, but far fewer than Ongoing audiences. Those New to Opera who did tune in appreciated those experiences as quality entertainment that was free and easy to access.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION “WHO ARE THE NEWCOMERS?” ON PAGE 18 AND “WHAT BROUGHT THEM?” ON PAGE 31.

*El Niño at the Metropolitan Opera*



## KEY FINDINGS

## FINDING

## 3

## POSITIVE EXPERIENCES

**New-to-Opera attenders have positive experiences and are eager to recommend opera to others.**

New-to-Opera attenders were highly impressed by the quality of their first performances. They are ready to recommend their companies just as passionately as Ongoing attenders.

New-to-Opera attenders generally feel welcome and that they fit in at performances. But they are also more likely than Ongoing attenders to feel disoriented or distanced during the performance.

Newcomers want to learn more about opera, and they are taking time to educate themselves about opera beyond just attending a performance.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WAS THEIR EXPERIENCE LIKE?" ON PAGE 41

Seattle Opera's *Barber of Seville*



SUNNY MARTINI

## KEY FINDINGS

OPERA  
AMERICA

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at NORC

NORC  
at the University of Chicago

## FINDING

## 4

## BARRIER OF PRICE

**Ticket cost prevents audiences from returning more frequently — especially those who are New to Opera.**

New-to-Opera attenders feel the performances they saw were worth the cost, and over three-quarters say they are likely to return. But ticket price still ranks among their biggest perceived barriers to returning. While a majority paid full price for their tickets, they were more likely than Ongoing attenders to have used a ticket discount.

While not a main barrier, New-to-Opera attenders who have not returned after their initial performance are more likely than other audience members to cite feeling disoriented at the opera.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WOULD BRING THEM BACK?" ON PAGE 52

## KEY FINDINGS

Everest at  
The Dallas Opera



KAREN ALMOND

## FINDING

## 5

## DEMOGRAPHICS &amp; BEHAVIOR

**New-to-Opera attenders differ notably from Ongoing audiences — both demographically and behaviorally.**

New-to-Opera attenders are younger and more racially and ethnically diverse, have a broader range of income, and have fewer advanced degrees.

New-to-Opera attenders also have different tastes in music and entertainment, and they attend performing arts events less frequently than Ongoing attenders.

Both New-to-Opera and New-to-Company attenders spend more time generally in the area of the opera company, often because they recently moved to the region or changed their habits after the pandemic.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WOULD BRING THEM BACK?" ON PAGE 52.

Minnesota Opera's  
*La bohème*



## KEY FINDINGS

OPERA  
AMERICA

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NORC  
at the University of Chicago

## FINDING

## 6

## THOSE WHO RETURN

**New-to-Opera attendees who return tend to be more engaged with the performing arts generally.**

Some New-to-Opera audiences who took the survey had already returned at least once beyond their first visit. But time is a factor in coming back: More recent New-to-Opera attendees are less likely to have returned (yet).

New-to-Opera audiences who have already returned attend the performing arts and listen to classical music or opera more frequently than New-to-Opera audiences who have not. They are also more likely to call themselves opera lovers. Demographically, we see no differences between those who have returned and those who have not.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WOULD BRING THEM BACK?" ON PAGE 52.

*Florencia en el Amazonas*  
at Nashville Opera



COURTESY OF NASHVILLE OPERA

## KEY FINDINGS

## FINDING

## 7

## DIFFERENT ROLES FOR COMPANIES

**Different types of opera companies — Anchor, Solitary, and Alternative — play different but crucial roles in sustaining opera audiences.**

Anchor and Solitary companies introduce people to opera. They draw greater numbers of New-to-Opera attenders who seek the new experience of going to an opera.

At the same time, Alternative companies attract people to more novel venues and formats. They draw greater numbers of New-to-Company attenders who want to experience the variety within opera.

While the main barrier for most Anchor and Solitary attenders is the cost of tickets, Alternative companies also face perceived barriers of location, programming tastes, and advertising reach.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTIONS "WHAT WAS THEIR EXPERIENCE LIKE?" ON PAGE 40 AND "WHAT WOULD BRING THEM BACK?" ON PAGE 52.

Tri-Cities Opera's  
H.M.S. Pinafore



## KEY FINDINGS

Maryland Opera's  
"Ritorna Vincitor!"  
presentation



## DETAILED FINDINGS

Lyric Opera of Chicago's "Sunday in the Park with Lyric" concert



KYLE FLUBACKER

**DETAILED FINDINGS SECTION 1:**  
WHO ARE THE NEWCOMERS?

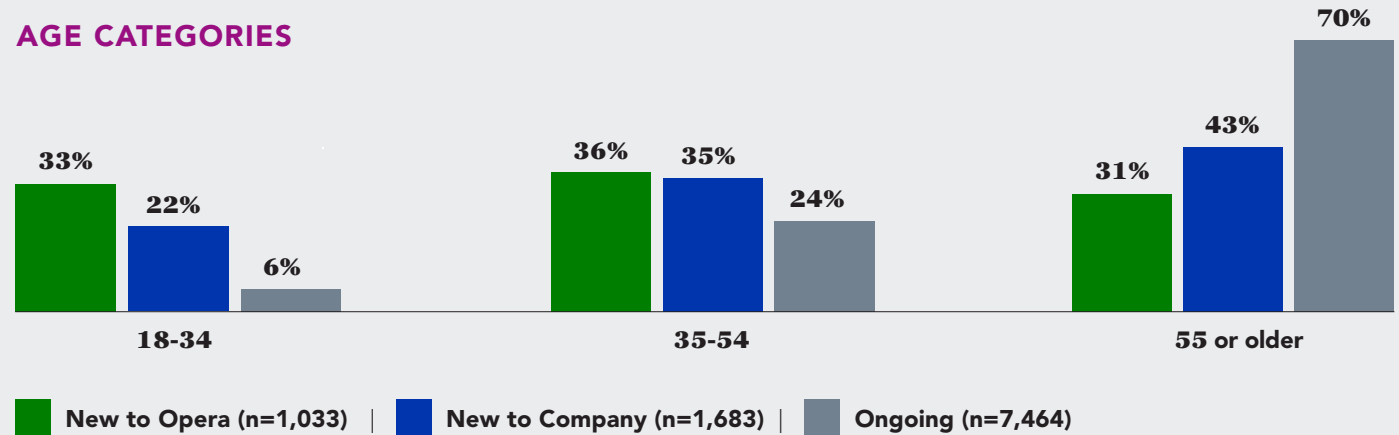
**OPERA**  
**AMERICA**

sloverlinett  
at NORC

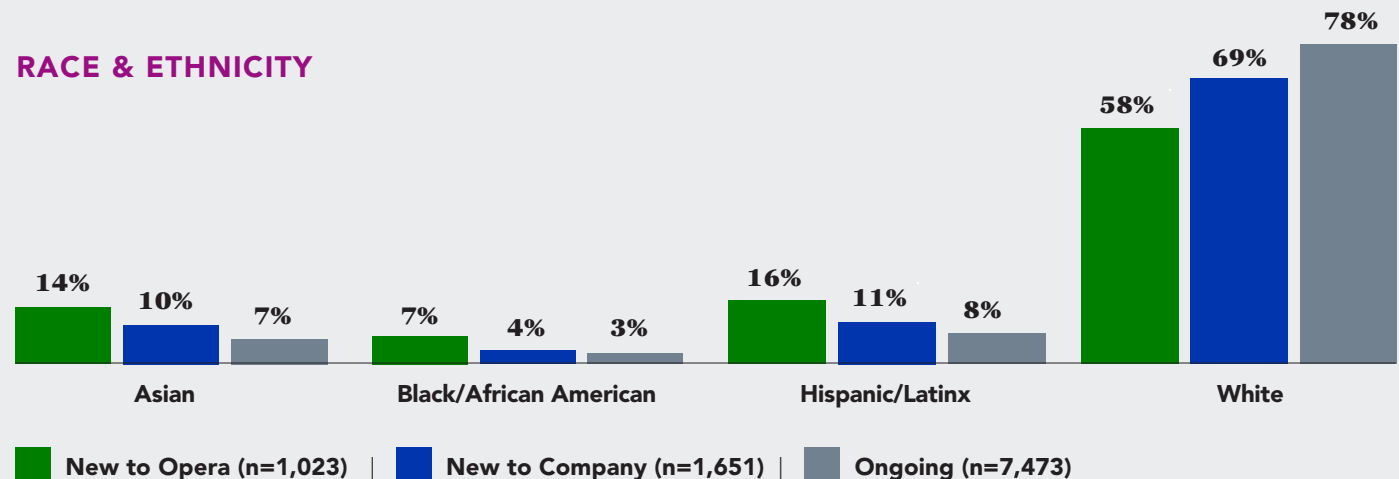
✶NORC  
at the  
University of  
Chicago

**Newcomers to opera companies are more diverse than Ongoing audiences in age and in racial/ethnic identity.** All age groups are more evenly balanced among New-to-Opera and New-to-Company attenders, while Ongoing attenders skew older. While still a majority White audience, New-to-Opera attenders do include more audiences of Color. They are more likely to identify as Asian American or Pacific Islander, Black or African American, and Hispanic or Latino/a/x/e than Ongoing attenders.

### AGE CATEGORIES



### RACE & ETHNICITY



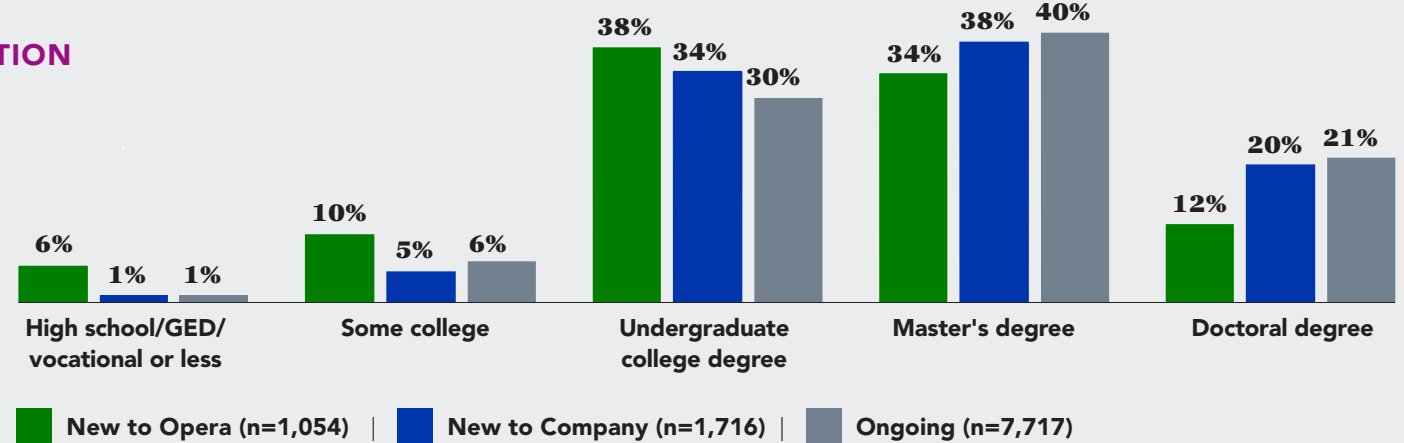
## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

**New-to-Opera attenders are more evenly distributed across a broader range of incomes and levels of education.** Most opera attenders, across both Newcomers and Ongoing audiences, have undergraduate college degrees or additional degrees, but more New-to-Opera attenders don't.

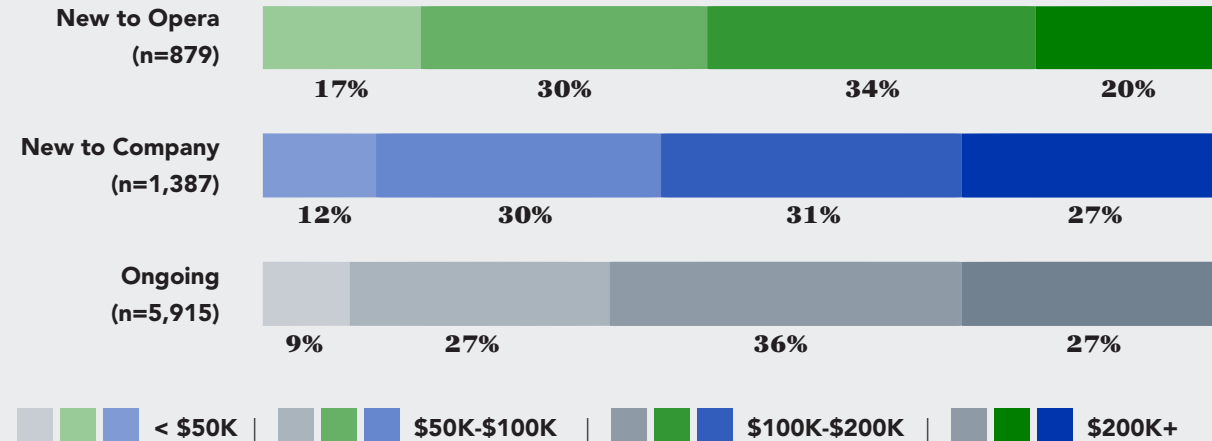


## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

### EDUCATION



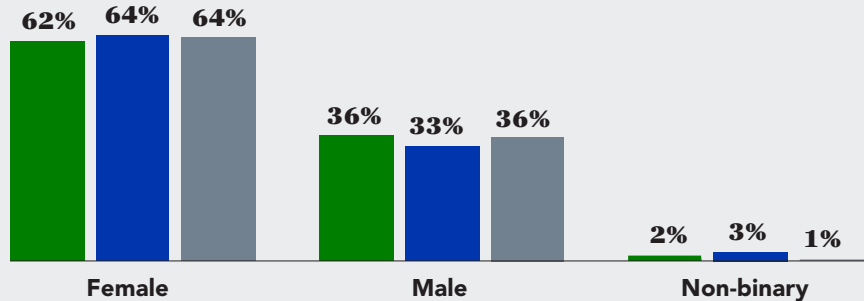
### INCOME



**Opera attenders at all affiliation levels look relatively similar in terms of gender, LGBTQ+ orientation, and family status.** Similar to what we've seen across a variety of other studies in the arts and culture sector, a majority of survey respondents are women.

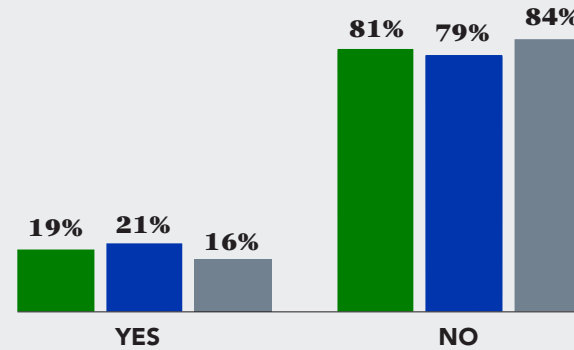


### GENDER



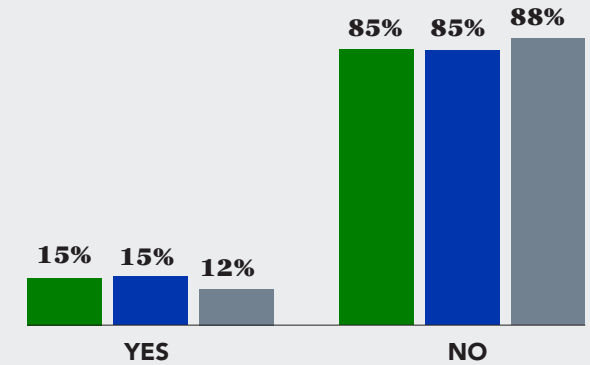
- New to Opera (n=1,058)
- New to Company (n=1,709)
- Ongoing (n=7,760)

### LGBTQ+



- New to Opera (n=1,010)
- New to Company (n=1,661)
- Ongoing (n=7,518)

### HAVE CHILDREN 18 OR YOUNGER



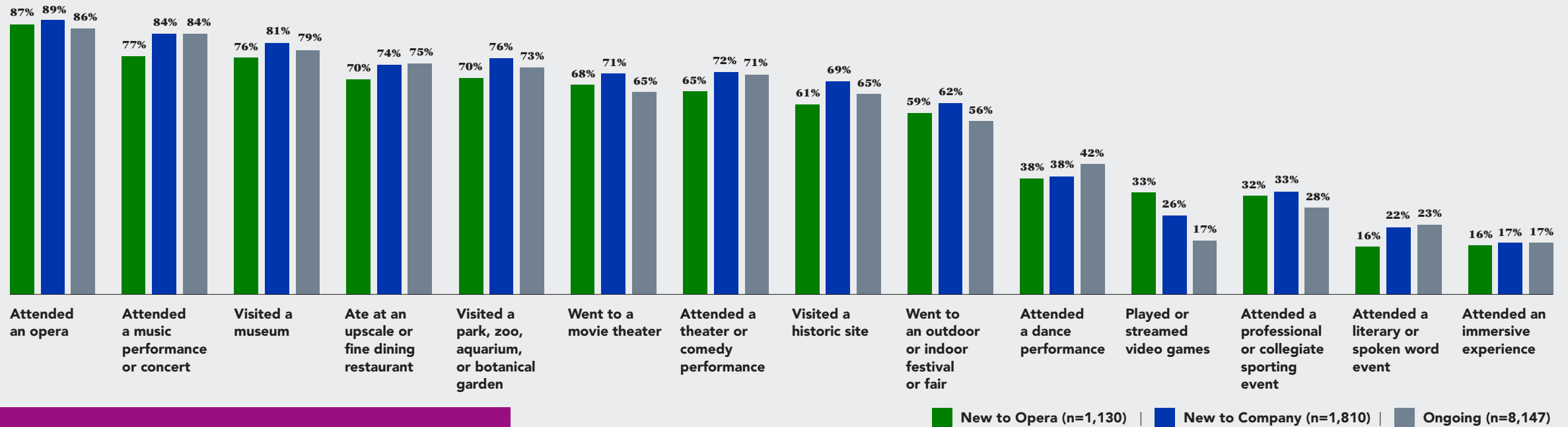
- New to Opera (n=1,036)
- New to Company (n=1,692)
- Ongoing (n=7,664)

## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

**Opera company Newcomers are just as culturally active as Ongoing audiences, attending a wide variety of activities.** New-to-Company attenders are even more prolific in their attendance at a variety of activities than Ongoing attenders.

### CULTURAL ACTIVITIES IN THE PAST YEAR

**Q1:** Which of the following activities have you done in the past 12 months? Please select all that apply.



### AVERAGE NUMBER OF CULTURAL ACTIVITIES IN THE PAST 12 MONTHS

New to Opera

7.94

New to Company

8.15

Ongoing

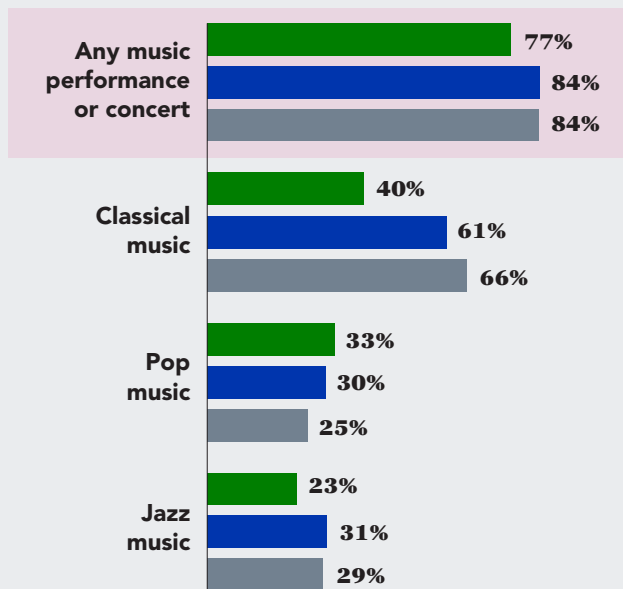
7.8

## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

**New-to-Opera audiences attend a different range of performing arts activities than Ongoing attenders.** They are less likely to go to classical music concerts, plays, and contemporary dance than Ongoing audiences. They are just as likely to attend musicals and ballet, but they are more likely to attend pop music concerts and comedy performances.

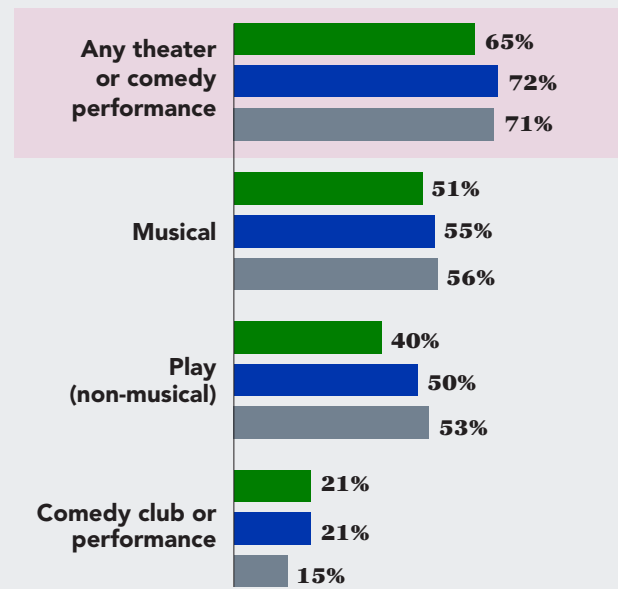
### MUSIC PERFORMANCES OR CONCERTS ATTENDED

**Q1A:** Did you attend a music performance or concert in the past 12 months? What kind(s) were they?  
Please select all that apply.



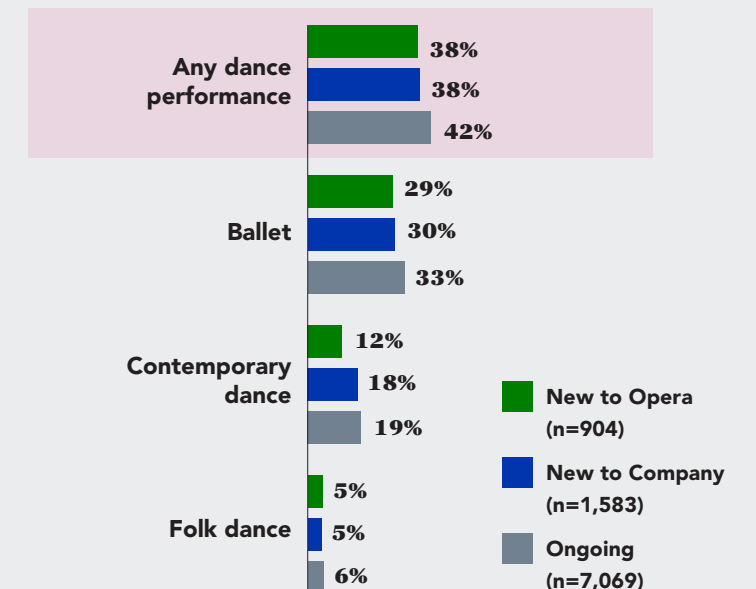
### THEATER OR COMEDY PERFORMANCES ATTENDED

**Q1B:** Did you attend a theater or comedy performance in the past 12 months? What kind(s) were they? Please select all that apply.



### DANCE PERFORMANCES ATTENDED

**Q1C:** Did you attend a dance performance in the past 12 months? What kind(s) were they? Please select all that apply.



## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

Although New-to-Opera attenders seek out performing arts activities, they attend with less frequency than Ongoing audiences. New-to-Opera attenders are less likely to attend more than once a month.



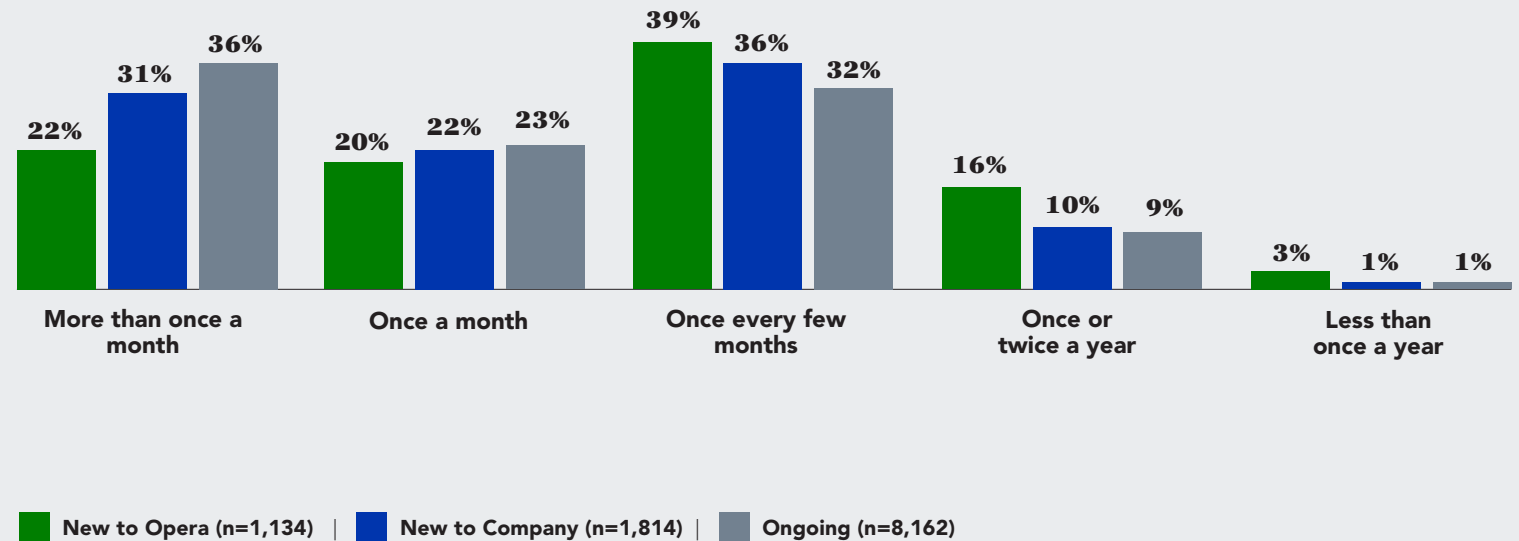
Long Beach Opera's *ISOLA*

JJ GEIGER

## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

### FREQUENCY OF PERFORMING ARTS SHOW ATTENDANCE

**Q3:** In a typical year, how frequently do you attend performing arts shows (not including student productions)?



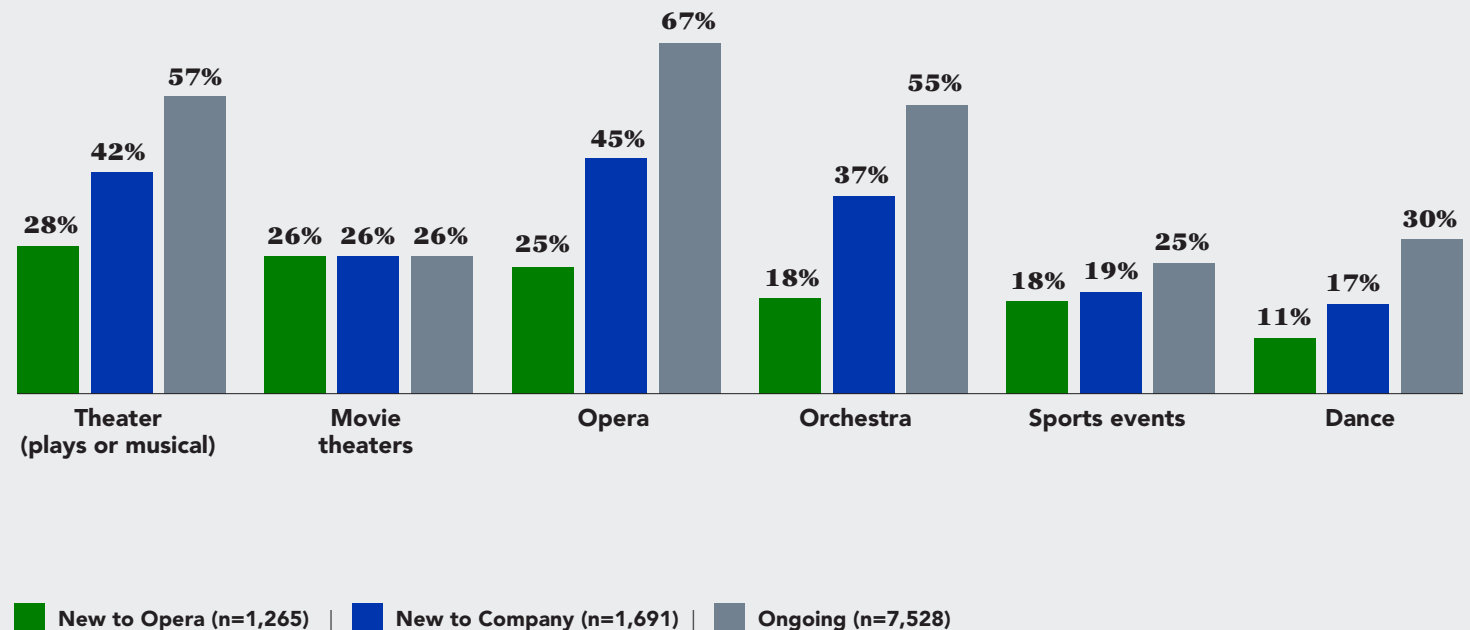
**Newcomers are less likely than Ongoing audiences to have held any kind of performing arts subscription in the past.** New-to-Company attenders are more likely than New-to-Opera attenders to have had a subscription to a performing arts organization — although still not as likely as Ongoing audiences.



## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

### SUBSCRIPTIONS OR SEASON TICKETS

**Q4:** Have you ever purchased a subscription or season tickets to any of the following?



**While both Newcomer and Ongoing audiences are frequent music listeners, Newcomers have a broader listening palette.** Nearly 60% or more of New-to-Opera and New-to-Company attenders listen to pop, rock, and classical music on a weekly basis. Ongoing attenders listen primarily only to classical music at that level.



## FREQUENCY OF LISTENING TO MUSIC GENRES

**Q2:** How frequently do you listen to each of the following types of music?

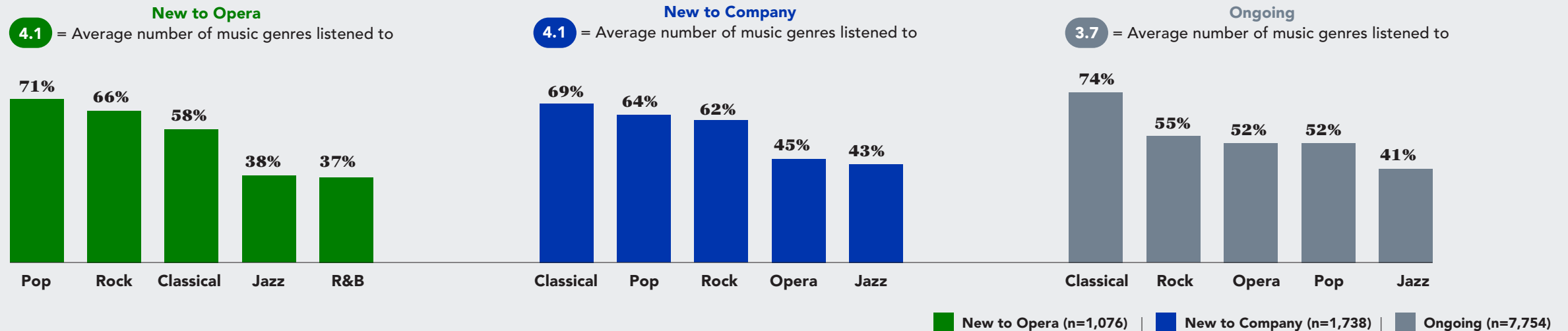


Chart presents those who selected "once a week" or more frequently.

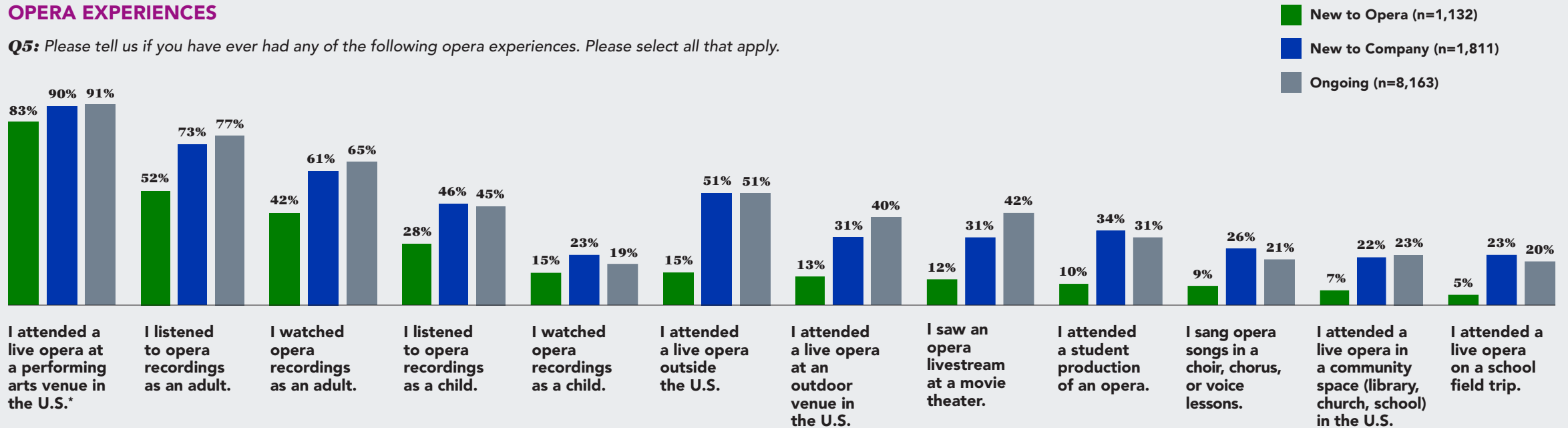
## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

**Most New-to-Opera attenders have experienced opera in just a few ways, primarily through live performances in the U.S. or through recordings.** New-to-Company and Ongoing attenders have a wider variety of opera experiences, including interactions as a child, performances outside the U.S., and performances in other venues.



## OPERA EXPERIENCES

**Q5:** Please tell us if you have ever had any of the following opera experiences. Please select all that apply.



## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

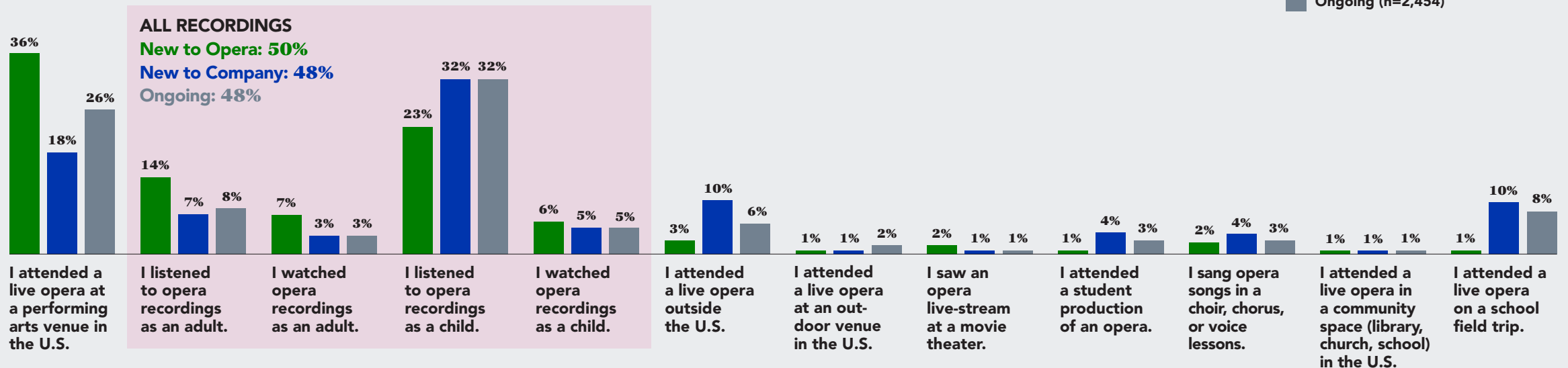
\*Surveys were sent to anyone who attended a performance or other ticketed event between 2020 and 2024. Not all respondents had attended a live opera performance.

Half of all opera audiences, including Newcomers, first engage with opera by listening to or watching recordings — often as a child. New-to-Opera attenders, though, are more likely than others to start engaging with recordings for the first time as adults.



## FIRST OPERA EXPERIENCES

**Q6:** Which of the following was your first personal experience with opera?



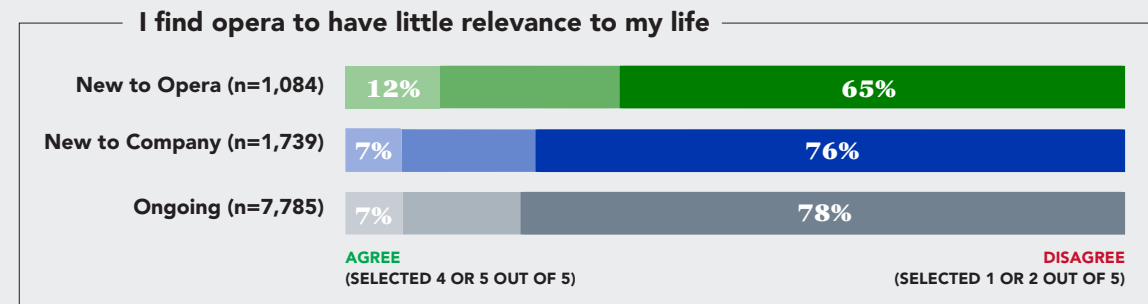
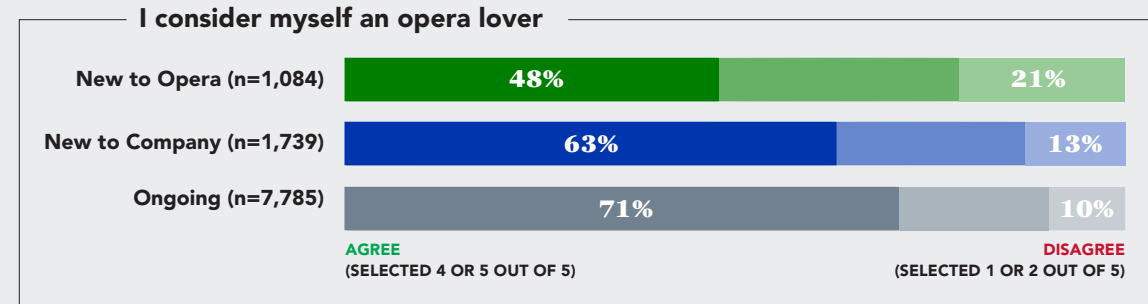
## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

## Nearly half of New-to-Opera attenders considered themselves opera lovers at the time they completed the survey.

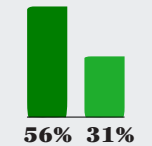
Two thirds believed opera was relevant to their lives. Yet by both measures, New-to-Opera attenders are less impassioned than Ongoing or New-to-Company attenders who have longer relationships to opera. Repeat engagement matters: among those New to Opera who returned after their first visit, nearly twice as many consider themselves opera lovers.

### AFFINITY FOR OPERA

**Q11:** To what extent do you disagree or agree or with the following statements about opera?



### I consider myself an opera lover



**New-to-Opera Returnees (n=648)**

**New-to-Opera Non-Returnees (n=369)**

## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

**All audiences are eager to learn more about opera, with New-to-Opera attenders most interested.** Ongoing attenders are most engaged in the art form. New-to-Opera attenders are not quite as comfortable, but they're not far behind.



A Portland Opera at the Newmark Theatre

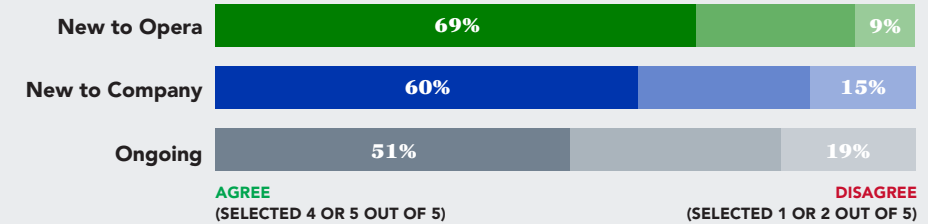
COURTESY OF PORTLAND OPERA

## DETAILED FINDINGS SECTION 1: WHO ARE THE NEWCOMERS?

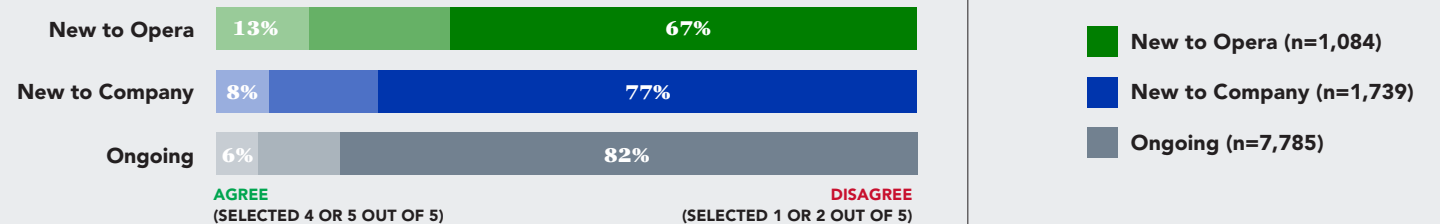
### ENTHUSIASM FOR OPERA

**Q11:** To what extent do you disagree or agree with the following statements about opera?

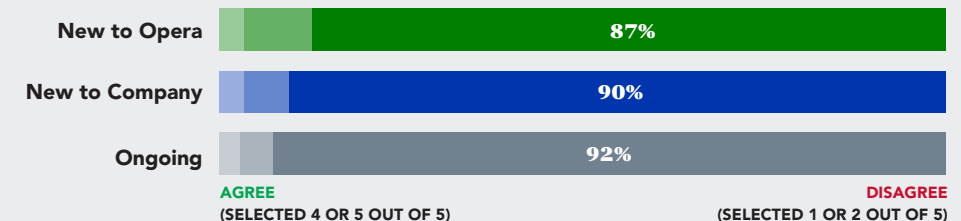
#### I wish I knew more about opera



#### I find it difficult to follow opera



#### I think opera is boring





*Moby-Dick* at  
Pittsburgh Opera

## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

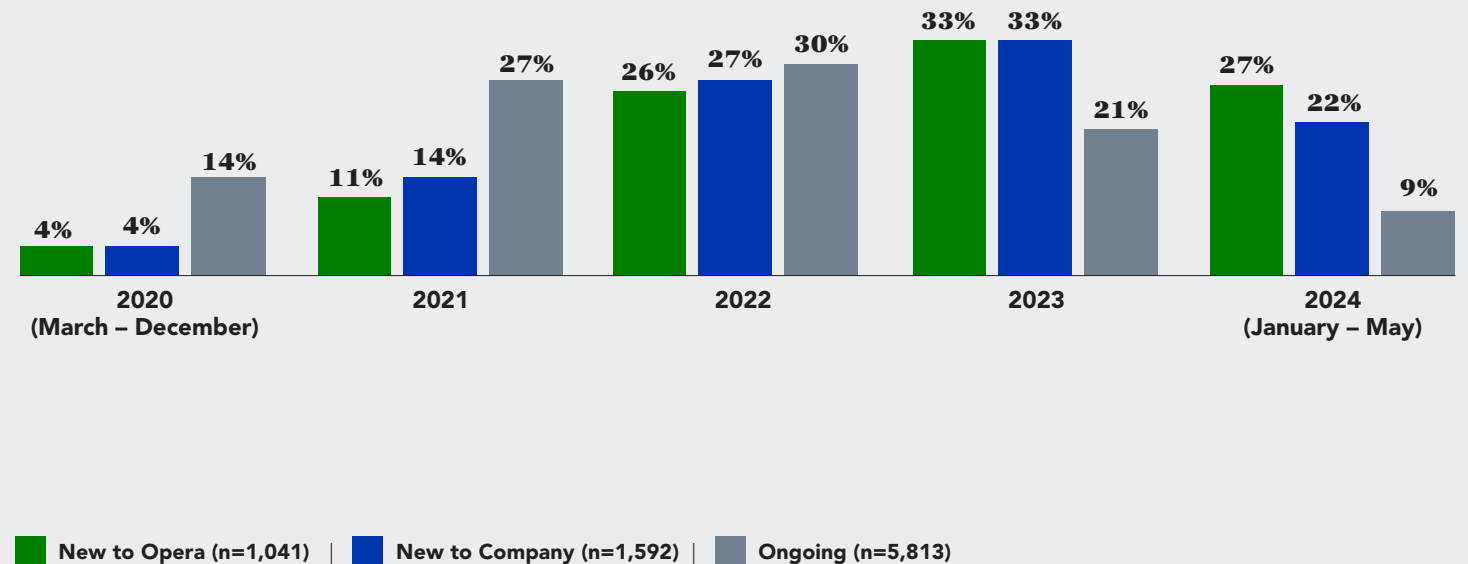
The majority of New-to-Opera and New-to-Company attenders started coming in 2022 or after. The high levels of Newcomers in subsequent years suggests sustained interest since the pandemic.



## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

### DISTRIBUTION OF AUDIENCES BY FIRST YEAR OF LIVE ATTENDANCE

**Q22:** What year was that first live performance or event that you attended with this opera company since COVID-19?



## Digital engagement during the pandemic was highest for Ongoing attenders who had come to live performances before COVID-19.

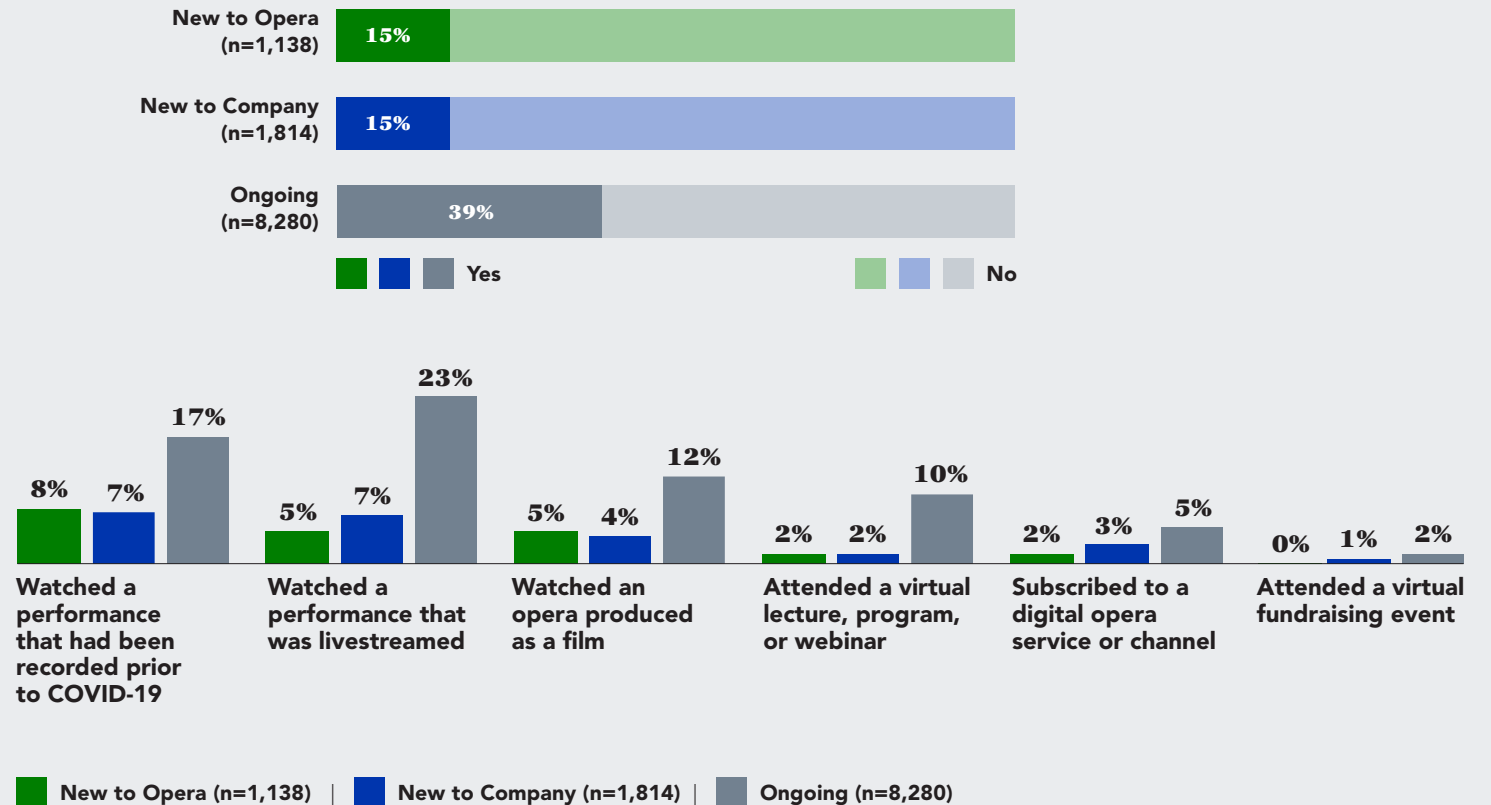
Only a small number of Newcomers had tuned in digitally during the pandemic.



## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

### DIGITAL ENGAGEMENT DURING COVID

**Q17:** Did you interact with your opera company digitally in any of the following ways during COVID-19?

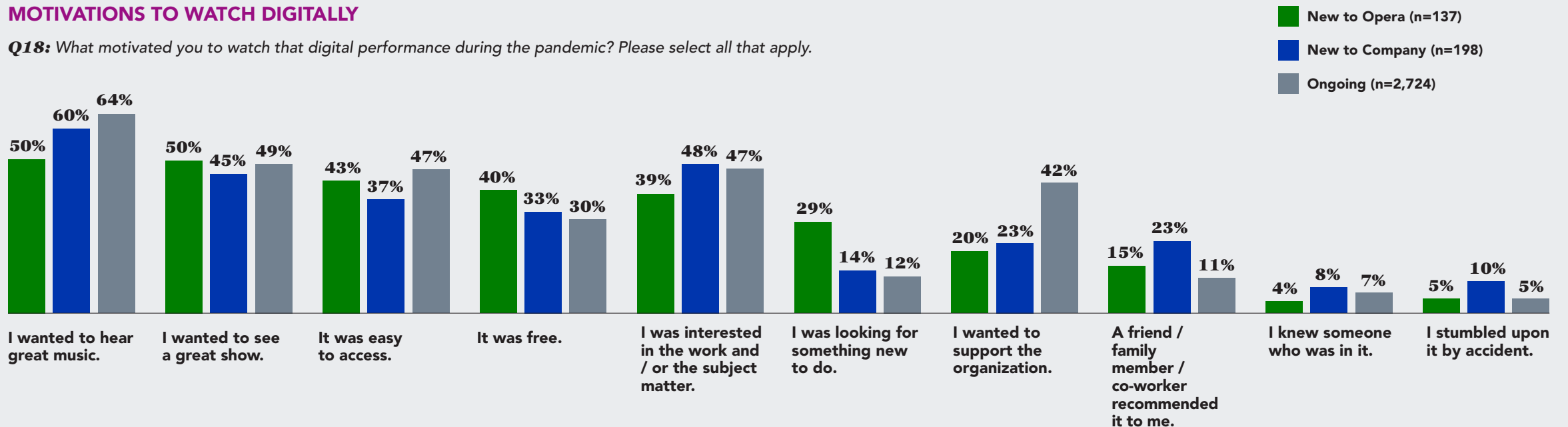


**New-to-Opera attenders who engaged digitally during the pandemic were motivated by artistic reasons around the quality or content of the performance — but free and easy access was also important.** These motivations were similar for New-to-Company and Ongoing attenders, but many Ongoing attenders also wanted to support their companies during this time.



## MOTIVATIONS TO WATCH DIGITALLY

**Q18:** What motivated you to watch that digital performance during the pandemic? Please select all that apply.



## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

## Newcomers are spending more time in the area of their opera companies.

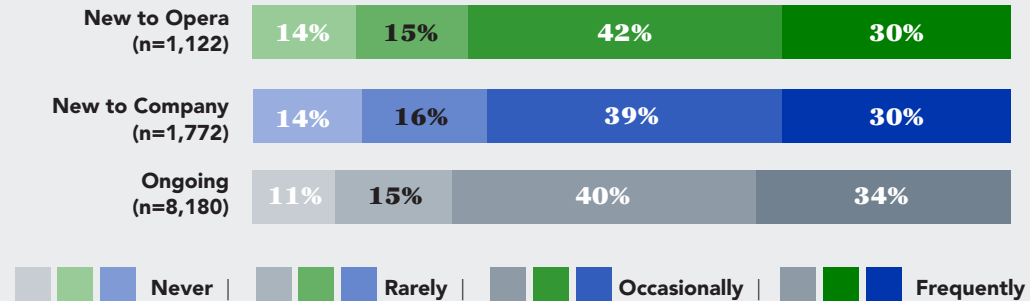
While Newcomers and Ongoing audiences visit the areas of their opera companies at comparable rates, their routines have changed since the pandemic: Newcomers are more likely to visit the area while Ongoing audiences come by less frequently.



## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

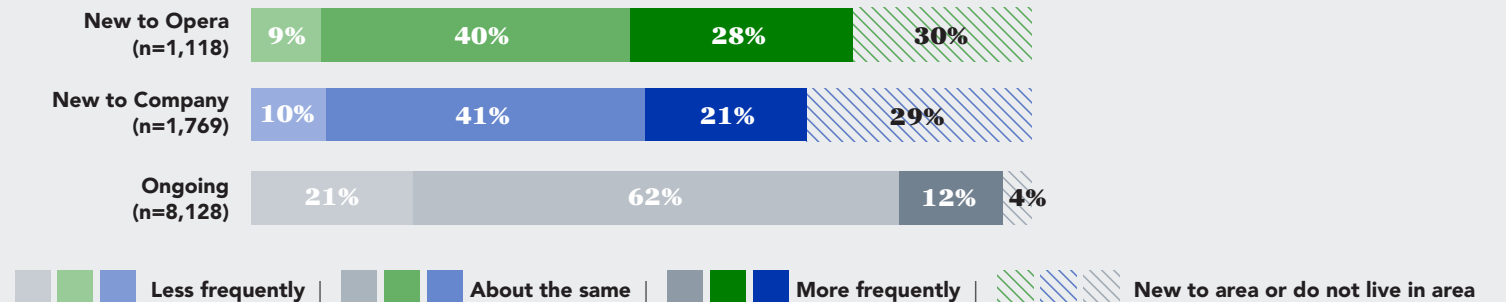
### FREQUENCY OF VISITING THE AREA OF THE OPERA COMPANY

**Q14:** Thinking of where the main venue of your opera company is located (or the most recent venue you attended), how frequently do you visit the area for any reason (shopping, dining, work, etc.) other than attending opera?



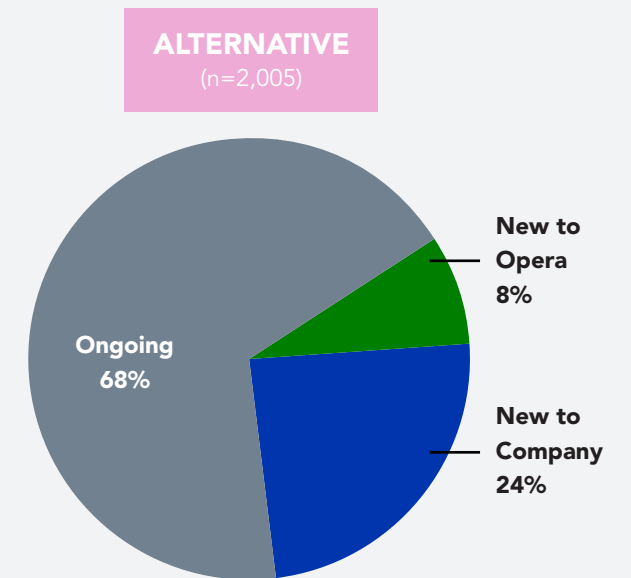
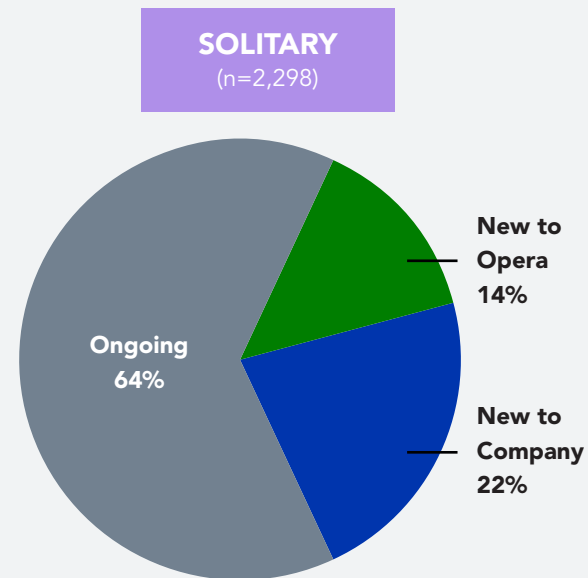
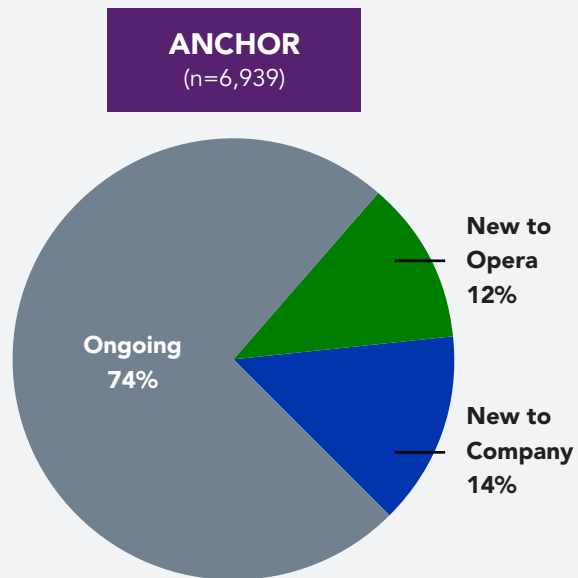
### CHANGE IN FREQUENCY OF VISITING SINCE COVID-19

**Q15:** How frequently do you feel like you visit that area now compared to prior to the COVID-19 pandemic?



**Anchor and Solitary companies see greater shares of New-to-Opera audiences than Alternative companies.** Alternative and Solitary companies draw a greater proportion of New-to-Company audiences than Anchor companies do.

### PROPORTIONS OF NEW ATTENDERS BY ECOSYSTEM ROLE



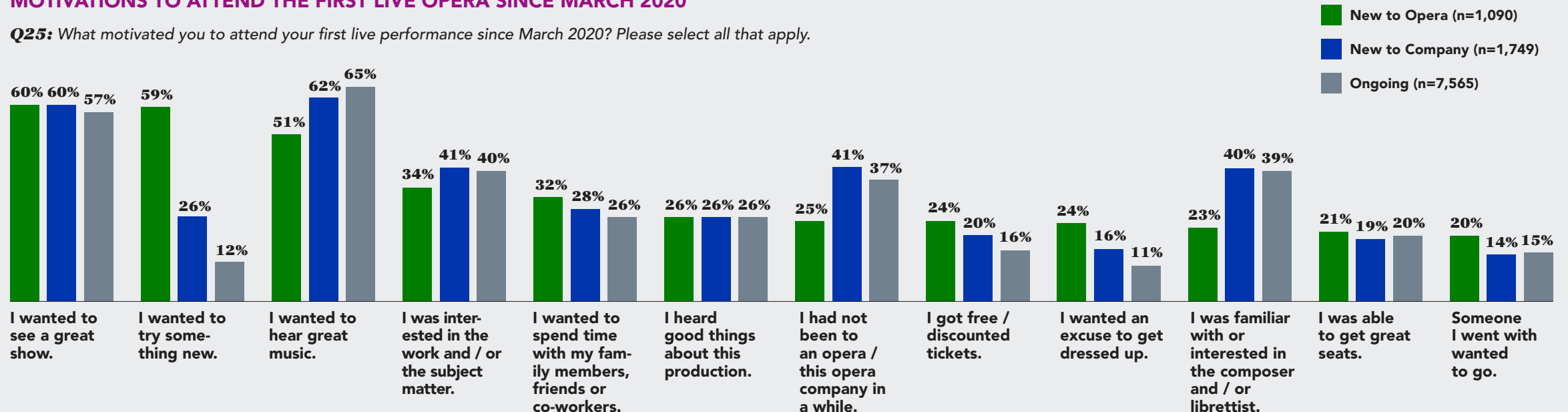
### DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

**New-to-Opera attenders are motivated by the overall "experience" of seeing a great show and trying something new off their bucket list.** Hearing great music also matters, but it is less important to New-to-Opera attenders than it is to New-to-Company and Ongoing audiences, for whom the specific work and its creators matter more.



## MOTIVATIONS TO ATTEND THE FIRST LIVE OPERA SINCE MARCH 2020

**Q25:** What motivated you to attend your first live performance since March 2020? Please select all that apply.



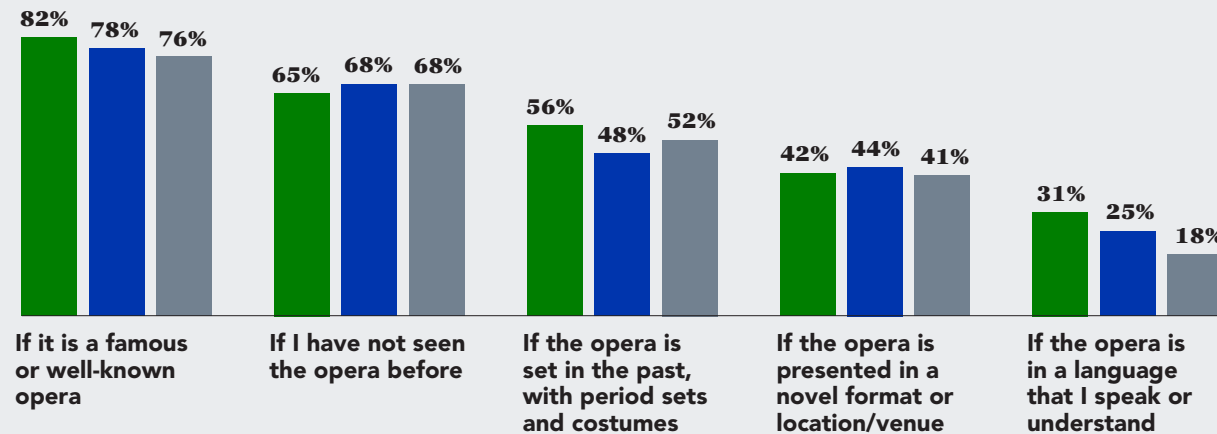
## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

**Newcomers and Ongoing audiences are interested in both the classics and new works.** More than three-quarters of all audiences prefer operas that are famous or well-known, and nearly two-thirds are drawn to at least one proxy for a new work — whether premieres, contemporary themes, diverse voices, or living composers.



## MOTIVATIONS TO ATTEND AN OPERA GENERALLY

**Q12:** When deciding to attend an opera, how do each of the following impact your interest in attending?

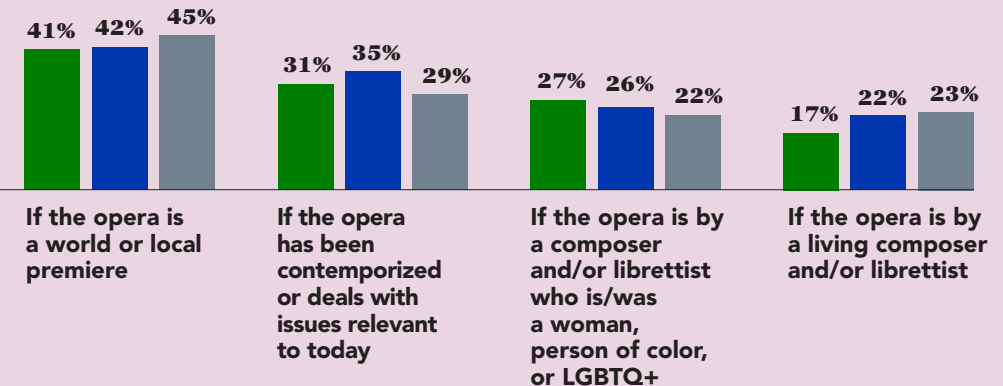


■ New to Opera (n=1,083) | ■ New to Company (n=1,738) | ■ Ongoing (n=7,782)

Chart presents those who answered "agree" or "strongly agree."

## PROXIES FOR NEW WORK

New to Opera: 61% | New to Company: 62% | Ongoing: 59%



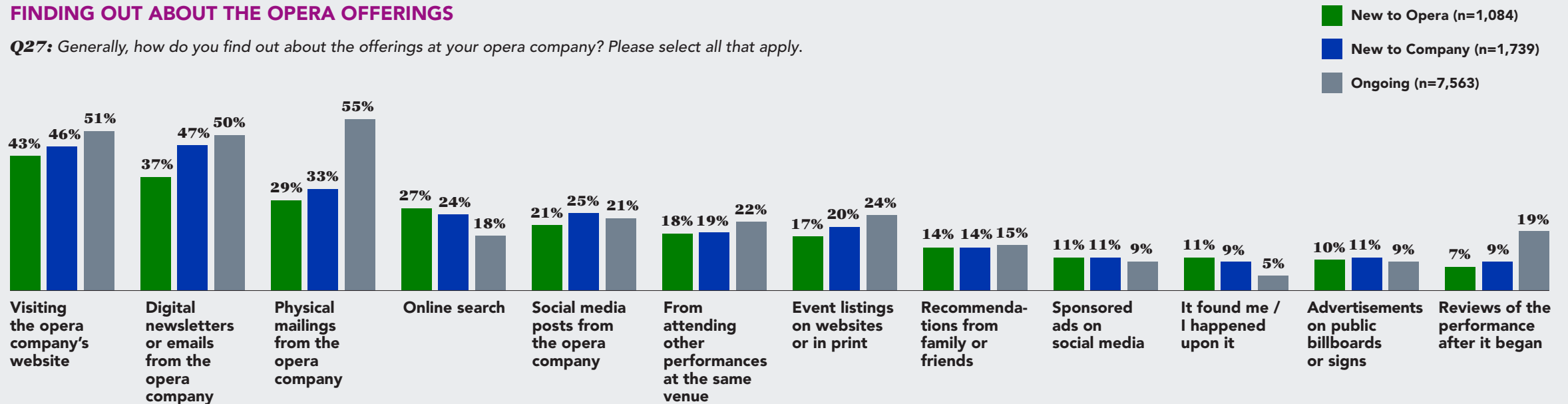
## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

**Opera company websites, emails, and physical mailings are the most effective channels for reaching Ongoing audiences and Newcomers.** Ongoing attenders are attuned to wider variety of information sources about opera generally, especially direct communications from opera companies. Newcomers are more likely to discover opera opportunities through an online search.



## FINDING OUT ABOUT THE OPERA OFFERINGS

**Q27:** Generally, how do you find out about the offerings at your opera company? Please select all that apply.



Options with fewer than 10% selecting not shown.

## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

**For their first performance, a majority of New-to-Opera attenders purchase a single ticket at full price, but many are influenced by a ticket discount.**

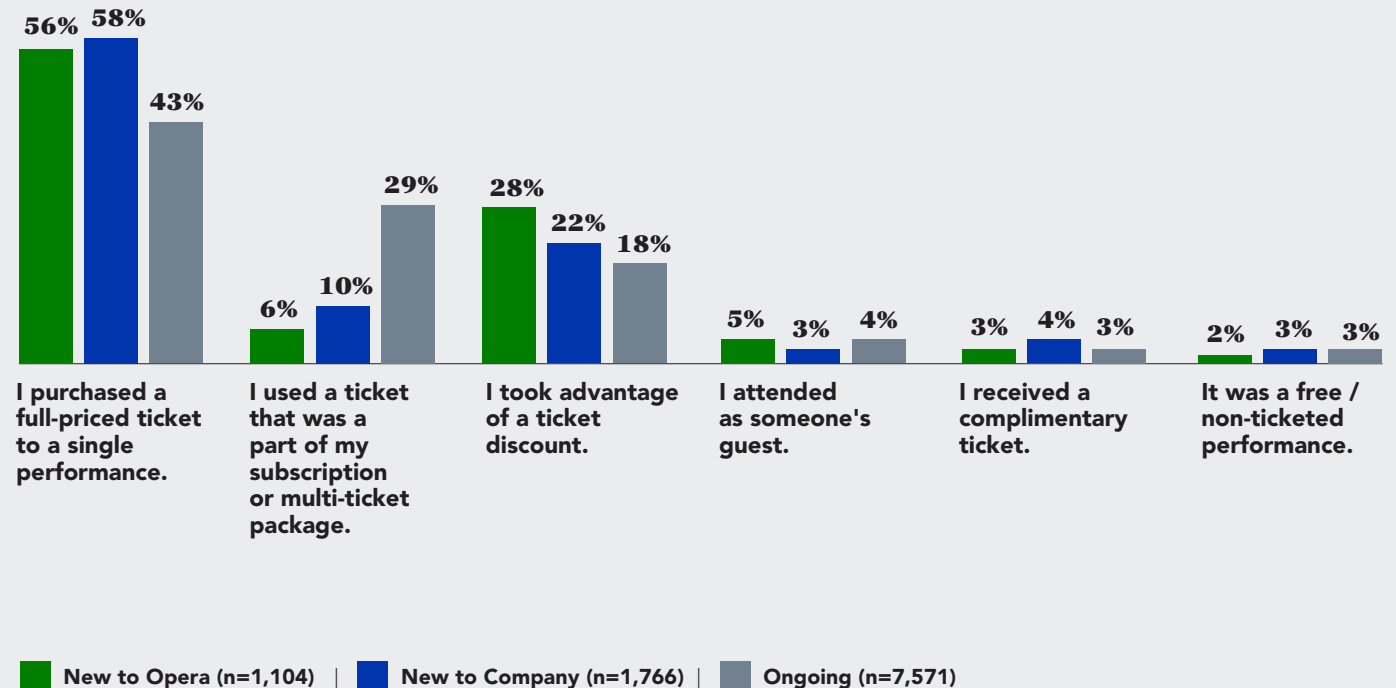
Ongoing audiences are most likely to have subscriptions, but some Newcomers do too.



## DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?

### TYPE OF TICKET TO THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020

**Q21:** Which of the following best describes your ticket to attend that performance or event at your opera company?



Long Beach Opera's  
*Romance of the Rose*



JJ GEIGER

**DETAILED FINDINGS SECTION 3:**  
WHAT WAS THEIR EXPERIENCE LIKE?

OPERA  
AMERICA

sloverlinett  
at NORC

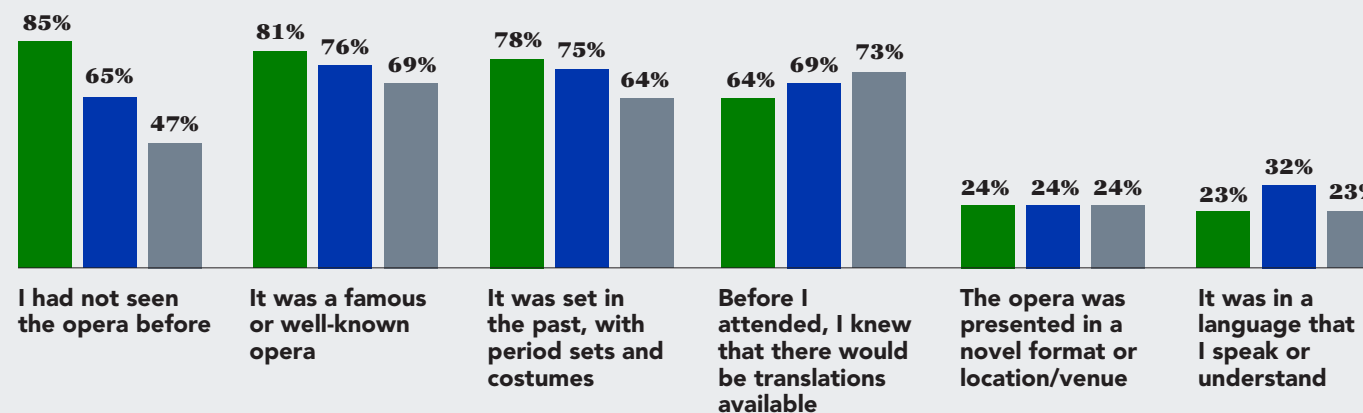
\*NORC  
at the  
University of  
Chicago

**Most Newcomers described the opera they first saw as famous or well-known, suggesting that title recognition matters to these audiences.** However, nearly one-third also identified their first opera using a proxy for a new work — such as premieres, contemporary themes, diverse creators, or living composers. This distribution reflects the balance of classic and new works available in their companies' seasons at that time.



### TYPE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020

**Q24:** To the best of your knowledge, which of the following was true about the opera you saw? Please select all that apply.

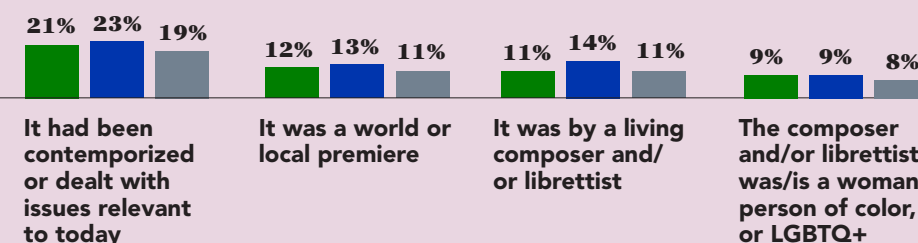


■ New to Opera (n=1,010) | ■ New to Company (n=1,601) | ■ Ongoing (n=6,908)

Chart presents those who answered "agree" or "strongly agree."

### PROXIES FOR NEW WORK

New to Opera: 32% | New to Company: 32% | Ongoing: 26%



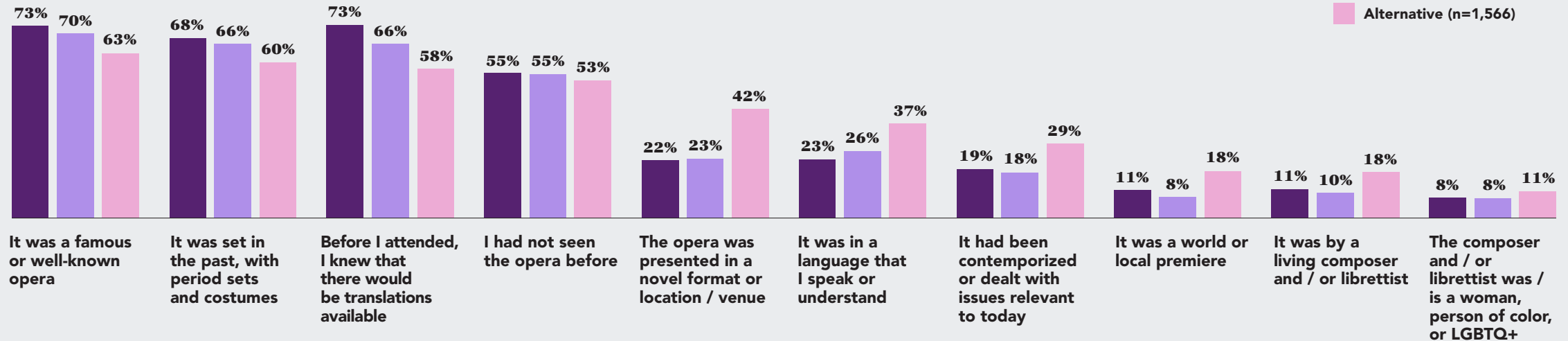
## DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

**Alternative companies are less likely to draw audiences to well-known works than Anchor or Solitary companies.** Alternative companies, though, are more likely than others to attract audiences for premieres, works by living composers, and other productions that are presented in a novel format or venue, performed in a language spoken by the audience, or contemporized to deal with issues relevant to today.



### TYPE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020

**Q24:** To the best of your knowledge, which of the following was true about the opera you saw? Please select all that apply.



### DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

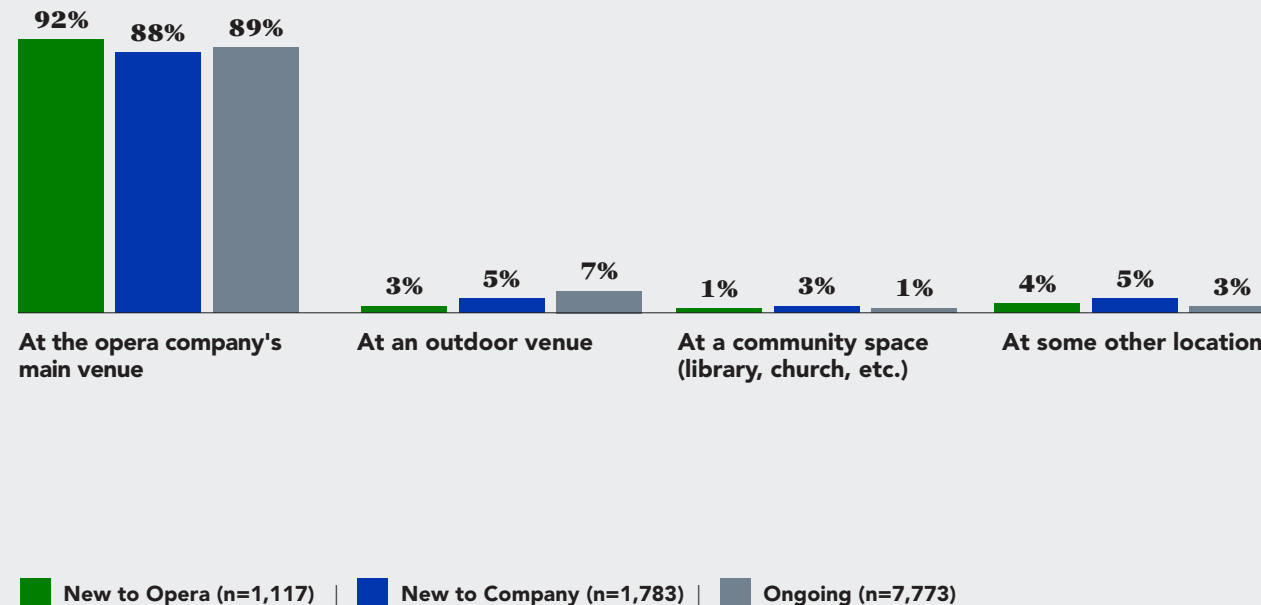
**Most audiences saw their first post-pandemic opera at the company's main venue.** But a small number of Ongoing attendees (who were more likely to have attended in 2020 and 2021) went to an opera at an outdoor venue, likely because this was the only way that opera was being offered at the time.



### DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

#### VENUE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020

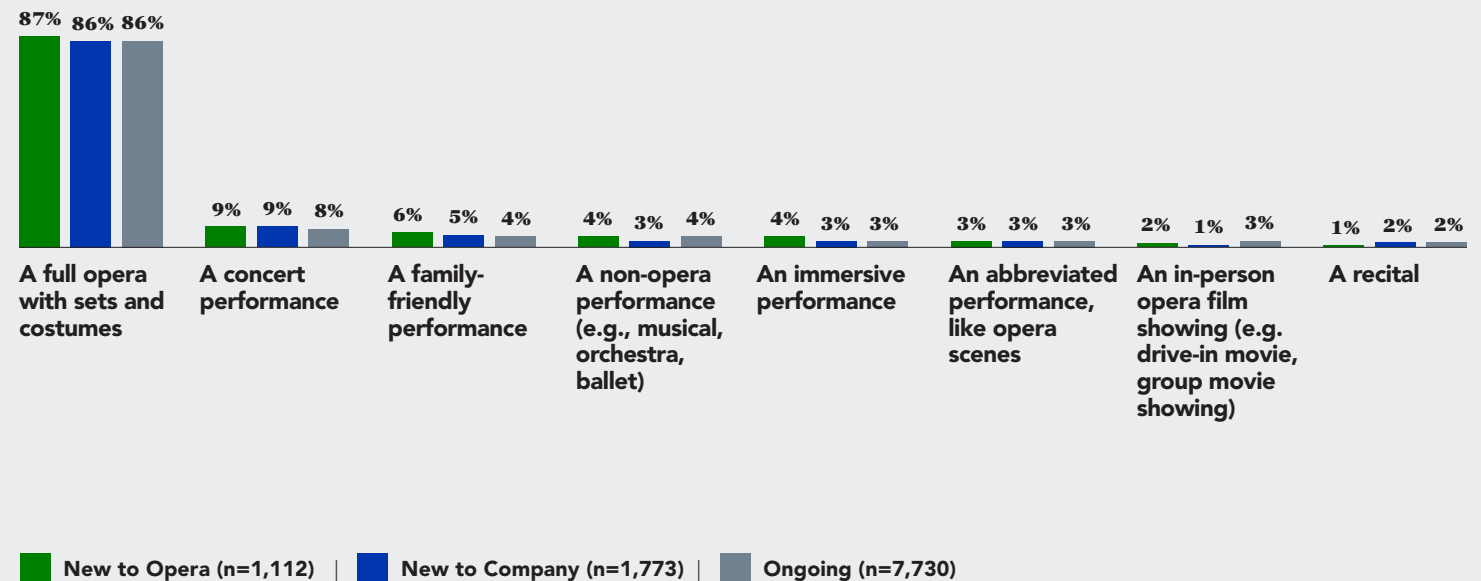
**Q19:** Thinking about the first live performance or event you attended in person put on by your opera company since March 2020, which of the following best describes where you saw the performance?



In terms of format, nearly all opera audiences attended a fully staged opera with sets and costumes. Concert performances ranked in a far second place.

### FORMAT OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020

**Q20:** Which best describes the format of that performance? Please select all that apply.

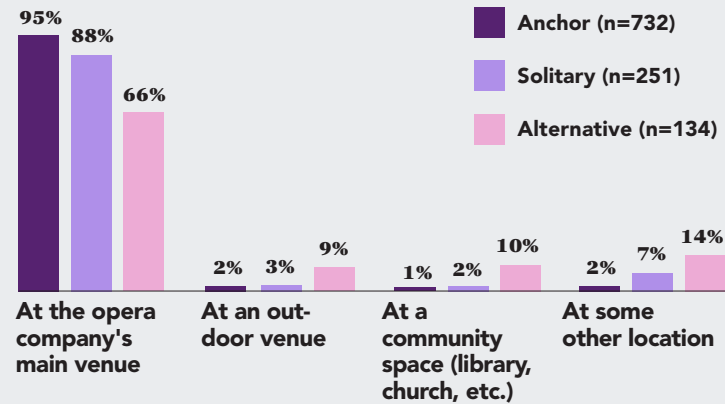


### DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

**Anchor companies and Alternative companies drive New-to-Opera attenders with different offerings.** Anchor companies attract those who are New to Opera to their main venue for full operas with sets and costumes. Alternative companies engage them in a broader array of programming, at a variety of venues. Solitary companies offer a variety of programming, predominantly at their main venue.

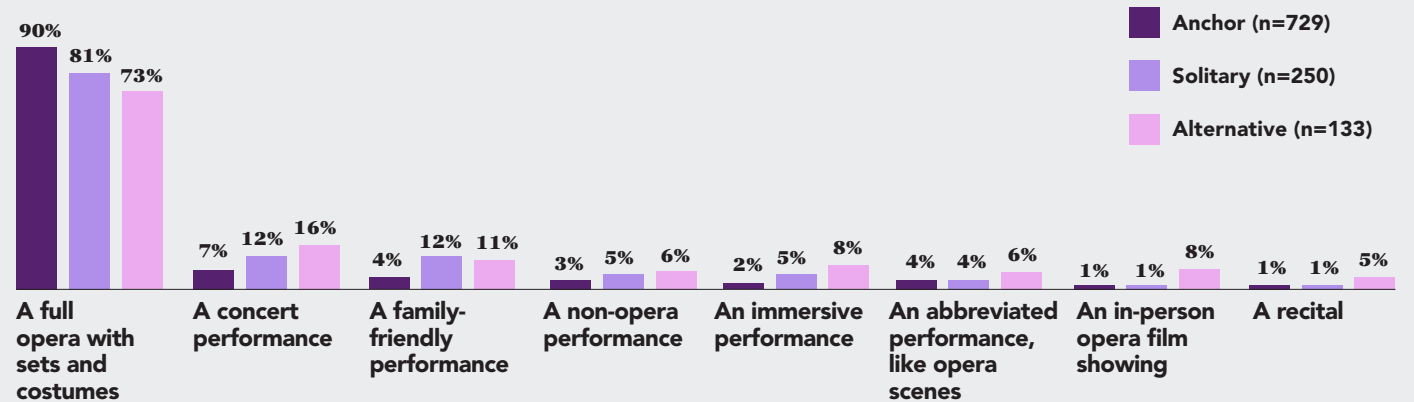
### VENUE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020 – FOR NEW-TO-OPERA ATTENDERS

**Q19:** Which of the following best describes where you saw the performance?



### FORMAT OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020 – FOR NEW-TO-OPERA ATTENDERS

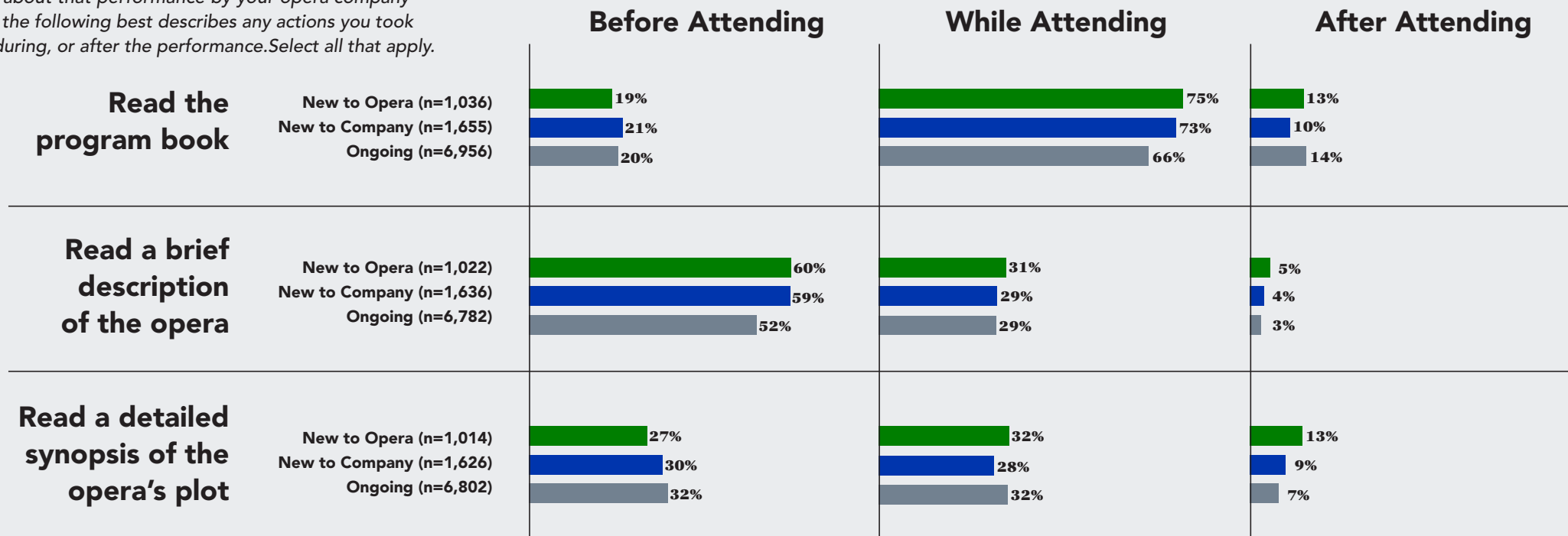
**Q20:** Which best describes the format of that performance? Please select all that apply.



## DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

**Newcomers are taking the time to educate themselves about opera, beyond just attending the performance.** They are just as likely as Ongoing attenders — and sometimes more likely — to read descriptions, synopses, and program books. Interestingly, all audiences are more likely to read something brief than something detailed.

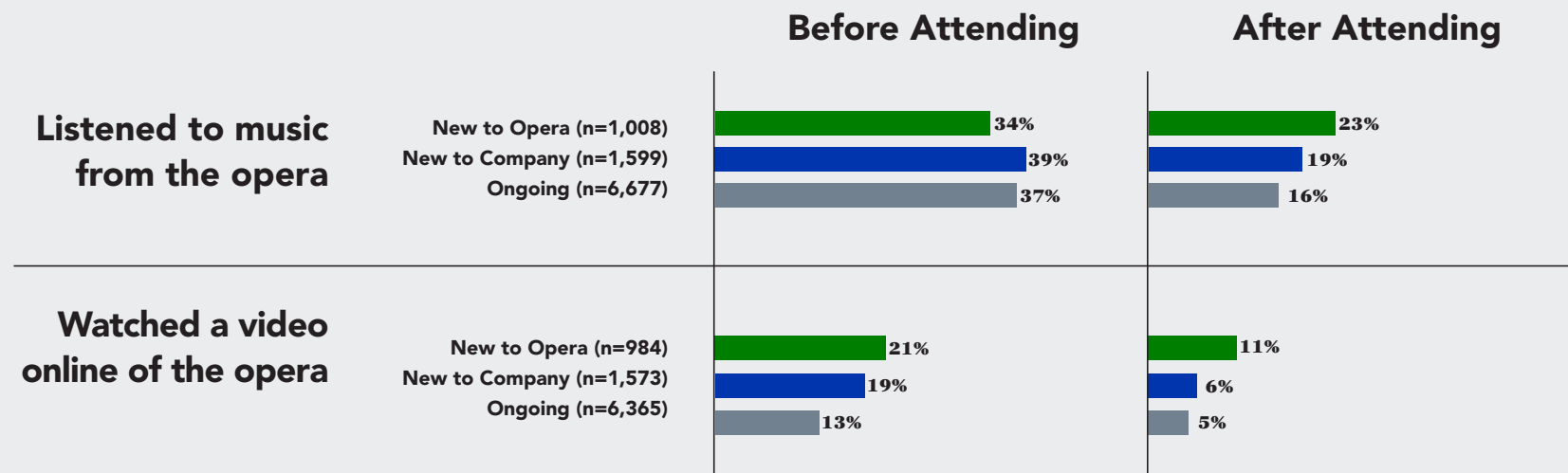
**Q29:** Thinking about that performance by your opera company which of the following best describes any actions you took before, during, or after the performance. Select all that apply.



### DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

**All audiences listen to the opera they are planning to see at similar rates before attending, but New-to-Opera audiences are more likely to re-listen afterwards.** Newcomers are more likely than Ongoing attenders also to have watched a video of the opera before attending — and New-to-Opera audiences again are more likely to re-watch afterwards.

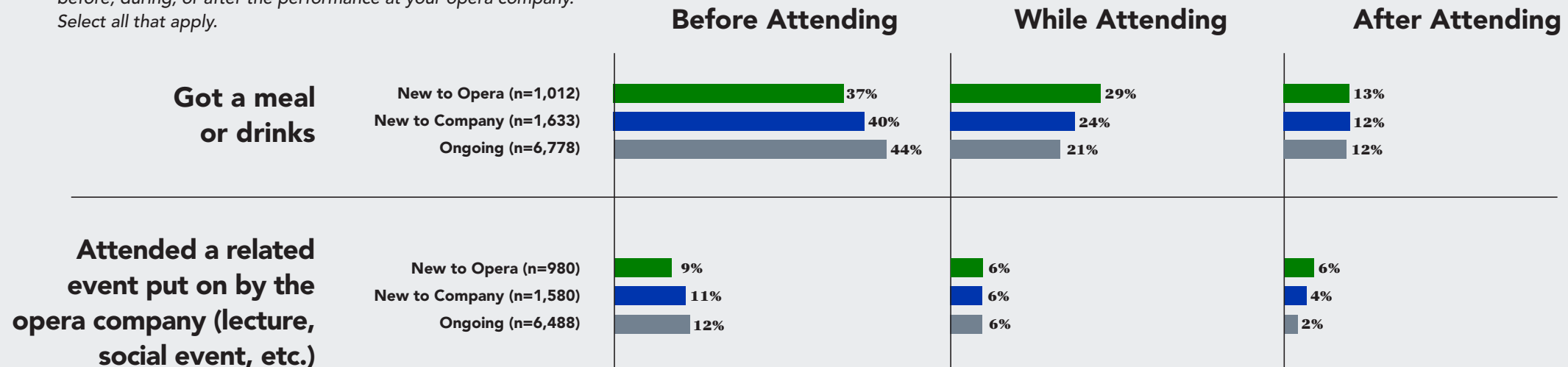
**Q29:** Thinking about that performance by your opera company, which of the following best describes any actions you took before, during, or after the performance. Select all that apply.



### DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

**Having a meal or getting drinks is a common part of the opera-going experience.** Two-fifths of all audiences have a meal or drinks before the performance. New-to-Opera attendees are more likely than others to partake in refreshments during the event. When it comes to ancillary activities around a performance, only a small percentage of audiences — and even fewer New-to-Opera attendees — participate.

**Q29:** Which of the following best describes any actions you took before, during, or after the performance at your opera company. Select all that apply.



### DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

**Newcomers have positive impressions of their recent performance experiences.** In fact, their reviews of the musicality, theatricality, and production design are slightly more enthusiastic than Ongoing audiences. Although not a majority, more New-to-Opera attendees than Ongoing audiences express difficulty following the story and reservations about the length.

### IMPRESSION OF MOST RECENT PERFORMANCE

**Q30:** To what extent do you agree or disagree with the following statements about your most recent experience at your opera company

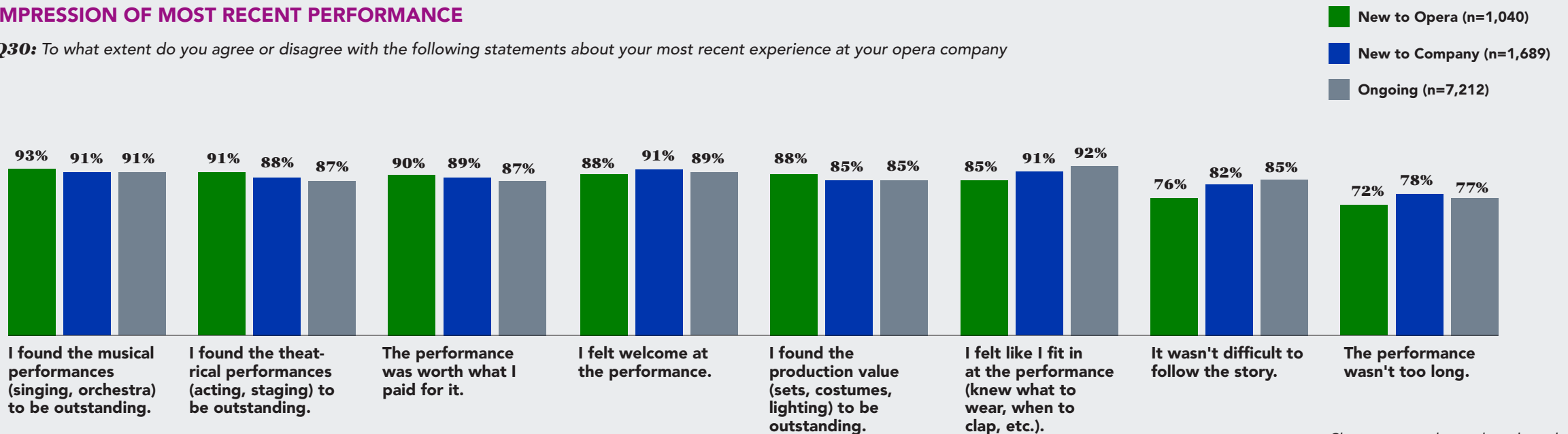


Chart presents those who selected "agree" or "strongly agree."

### DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

**Both Newcomers and Ongoing audiences are likely to be opera promoters for the opera company they attended, suggesting that Newcomers already consider themselves advocates.** Generally, we expect established audiences to have a higher net promoter score than less affiliated groups, but in this case, New-to-Opera, New-to-Company, and Ongoing attenders have almost equal ratings.

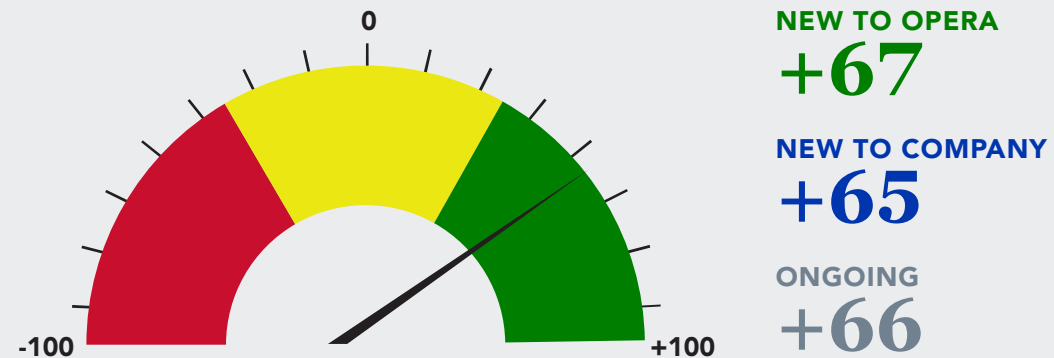
### NET PROMOTER SCORE

A net promoter score (NPS) is a measure of audience loyalty. Survey respondents were asked how likely they were to recommend their companies to others on a scale from 0 to 10.

The NPS is calculated by subtracting the percentage of those least likely to recommend their companies (0–6) from the percentage of those most likely to recommend their companies (9–10).

An NPS of zero would mean that there are an equal number of promoters and detractors. A good NPS score is one greater than zero, meaning more people are willing to promote than to detract.

**Q13:** First, how likely are you to recommend your opera company to a friend or colleague?



## DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?

*The Marriage of Figaro*  
at Tri-Cities Opera



RANDY CUMMINGS

**DETAILED FINDINGS SECTION 4:**  
WHAT WOULD BRING THEM BACK?

OPERA  
AMERICA

sloverlinett  
at NORC

\*NORC  
at the  
University of  
Chicago

Most attenders who responded to the survey indicate they are likely to come back at some point in the future.

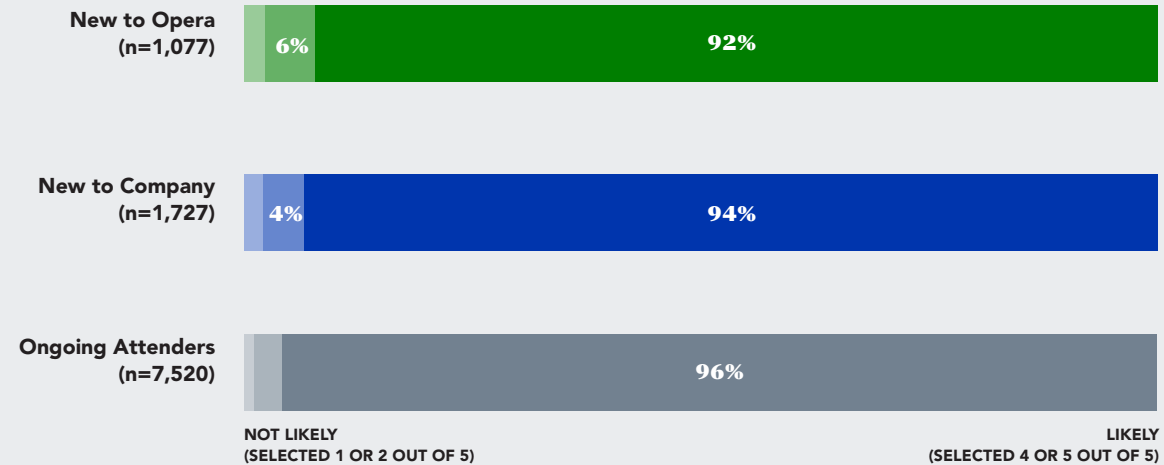


DAVID BACHMAN PHOTOGRAPHY

## DETAILED FINDINGS SECTION 4: WHAT WOULD BRING THEM BACK?

### LIKELIHOOD TO ATTEND ANOTHER PERFORMANCE AT THE OPERA COMPANY

**Q31:** How likely are you to attend another opera performance at your opera company in the future?

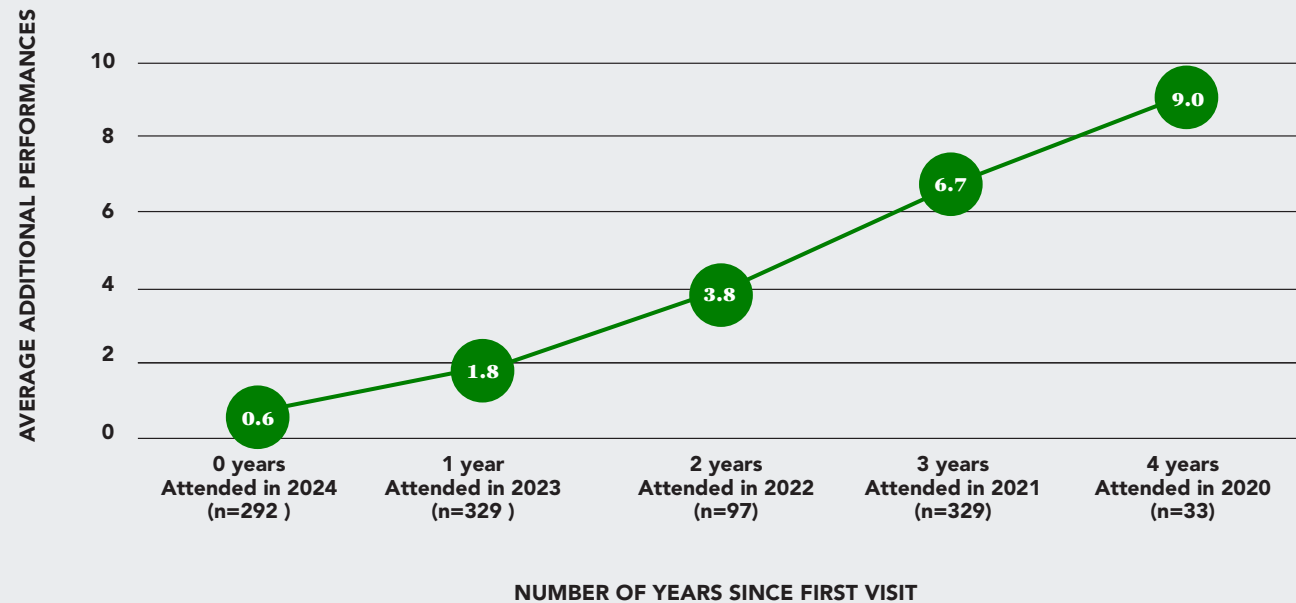


**Many attendees are gradually fitting opera into their lives as an ongoing habit — but this takes time.** Many New-to-Opera attendees who took the survey have already returned at least once beyond their first visit. Nearly a third of Newcomers in 2024 have already returned. With each year that passes, the number of performances attended by those New-to-Opera attendees increases.

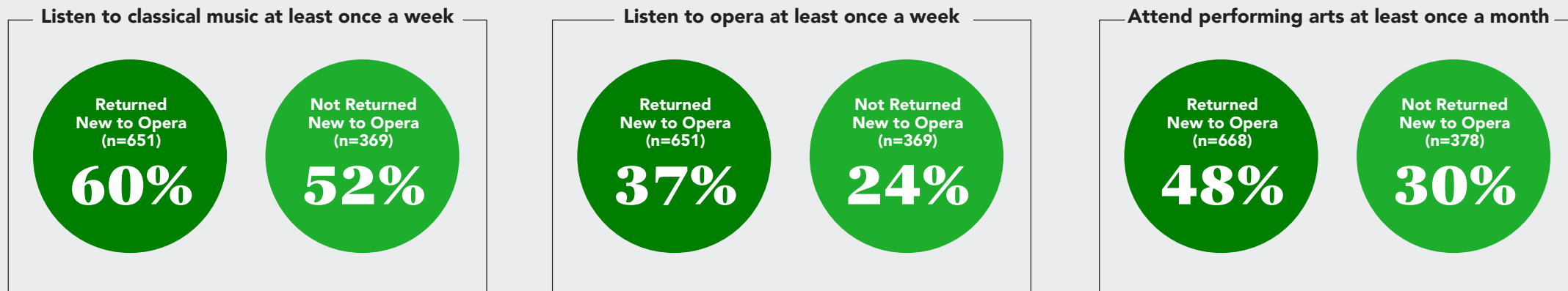


#### DETAILED FINDINGS SECTION 4: WHAT WOULD BRING THEM BACK?

**AVERAGE NUMBER OF ADDITIONAL PERFORMANCES BY NUMBER OF YEARS SINCE FIRST VISIT**



**New-to-Opera attenders who have returned show stronger affinity for classical music and the performing arts than those who haven't.** They are more likely to listen weekly to classical music or opera, or to attend performances each month.

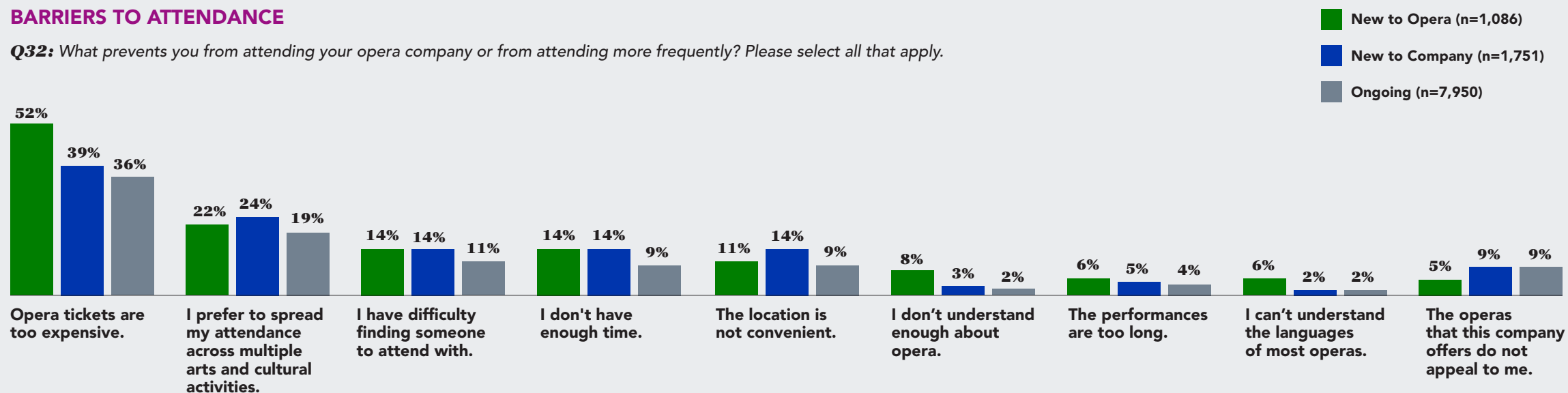


**DETAILED FINDINGS SECTION 4:**  
WHAT WOULD BRING THEM BACK?

**The expense of tickets is the main barrier to attendance across all audiences. Many attenders are held back also by a desire to spread their arts attendance across multiple organizations.** Although other barriers rank lower, the differences between New-to-Opera and Ongoing attenders in several categories reveal other factors that opera companies should consider addressing.

### BARRIERS TO ATTENDANCE

**Q32:** What prevents you from attending your opera company or from attending more frequently? Please select all that apply.



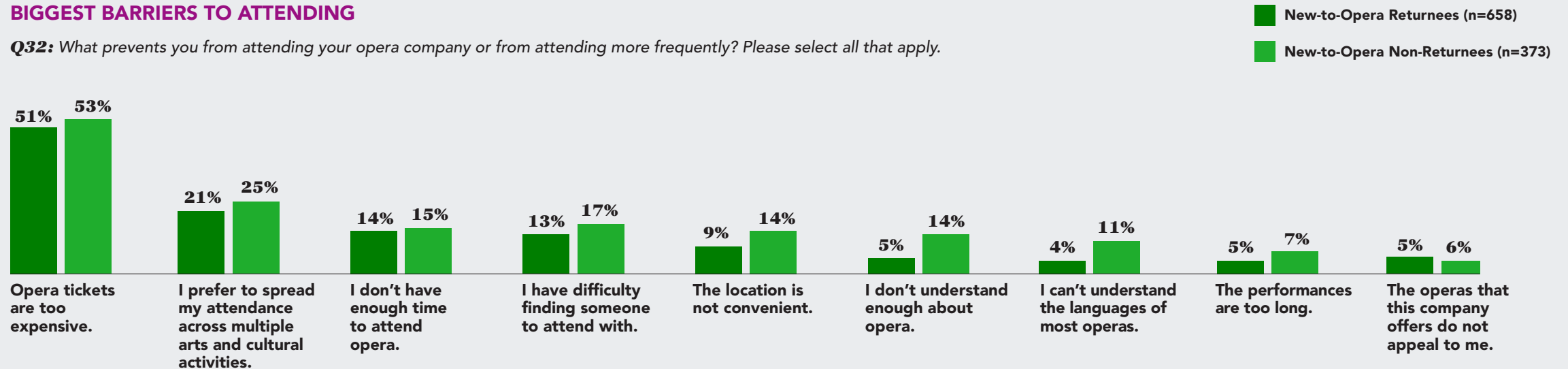
### DETAILED FINDINGS SECTION 4: WHAT WOULD BRING THEM BACK?

**New-to-Opera attenders who have not returned are more likely to cite barriers related to feeling disoriented at performances.** They are more likely to say that they don't understand enough about opera, can't understand the language, or that it feels too foreign to them.



### BIGGEST BARRIERS TO ATTENDING

**Q32:** What prevents you from attending your opera company or from attending more frequently? Please select all that apply.



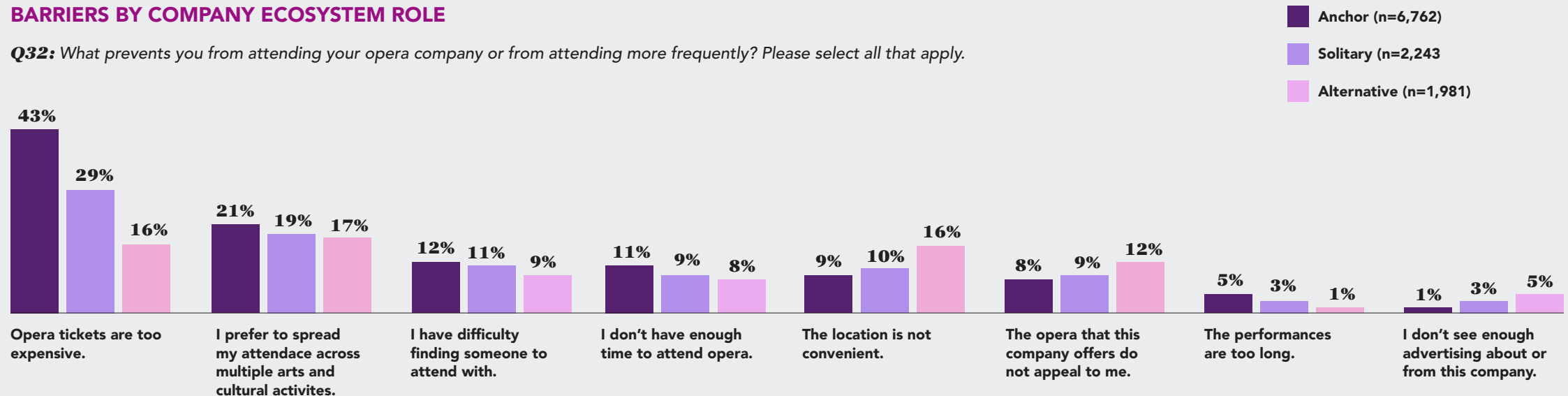
### DETAILED FINDINGS SECTION 4: WHAT WOULD BRING THEM BACK?

**When viewed through the lens of opera company type, there are more nuances to what prevents audiences from attending.**

Price sensitivity is more acute for Anchor and Solitary companies, while Alternative companies struggle with perceived issues of location, programming choices, and advertising reach.

### BARRIERS BY COMPANY ECOSYSTEM ROLE

**Q32:** What prevents you from attending your opera company or from attending more frequently? Please select all that apply.



### DETAILED FINDINGS SECTION 4: WHAT WOULD BRING THEM BACK?

Cincinnati Opera's Opera in the Park



PHILIP GROSHONG

## REFLECTIONS & NEXT STEPS

## TYING INTO BROADER DIALOGUE



### PANDEMIC PROGRAMMING

The performing arts field across disciplines still is trying to understand the impact of digital programming during the pandemic. This research offers a window into its impact on audiences who subsequently came for live performances



### NEW STORYTELLING

Producers continue to define opera as an American art form by commissioning new works by new voices. This research demonstrates the simultaneous importance of staging engaging productions of inherited repertoire to win new audiences.



### INCREASING DIVERSITY

The goal to diversify audiences is a priority at opera companies across the country. This research suggests that it is happening: The new, opera-curious individuals who are filling theaters are more diverse in terms of race, age, and education level than ongoing attendees.

## REFLECTIONS & NEXT STEPS

## WHAT OPERA AMERICA IS DOING NEXT

The insights found in this report will inform OPERA America's service over the next few years: convenings, grantmaking, future research, and more. As a first step, we want to help you translate the barriers and opportunities identified in this research into actionable strategies to address them.

### 1 FOCUSING ON STRATEGIES

OPERA America will convene focus groups of marketers, general directors, and trustees to examine the research findings and identify specific actionable strategies that you can consider at your company.

### 2 AMPLIFYING INHERITED REPERTOIRE

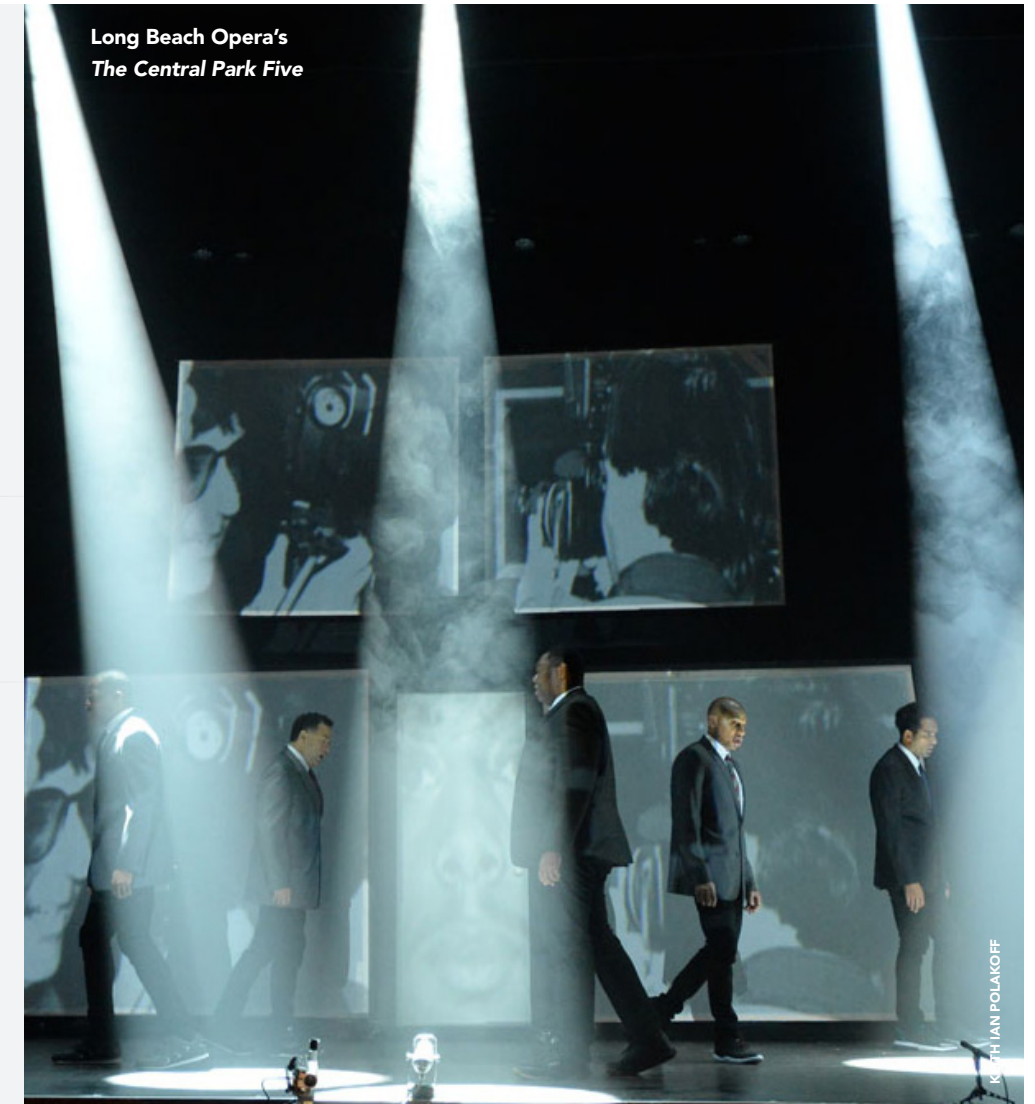
Recognizing the important role of the inherited repertoire in attracting Newcomers, OPERA America will conduct a fieldwide examination of how opera companies can be most productive at building audiences around the classics of the opera repertoire.

### 3 TURNING IDEAS INTO ACTION

OPERA America will incentivize opera companies through a new granting program to A/B test strategies for overcoming barriers and seizing opportunities identified in the research. Results will be documented in case studies for fieldwide learning.

These initiatives will be made possible by the generous support of the Dr. M. Lee Pearce Foundation.

## REFLECTIONS & NEXT STEPS



Proximity at Lyric Opera of Chicago



DAVID BACHMAN PHOTOGRAPHY

## APPENDIX

OPERA  
AMERICA

slovenlinett  
at NORC

✶NORC  
at the  
University of  
Chicago

## DISTRIBUTION METHODS

Each participating opera company was instructed to send surveys to a randomized selection of up to 10,000 recent audience members who had bought or reserved a ticket to any digital or in-person production or event between March 15, 2020, and May 15, 2024.

Each company was asked to divide their recent patrons into two groups:

- Newcomers whose first engagement came in the 2020-21, 2021-22, 2022-23, or 2023-24 seasons; and
- Ongoing attenders, whose first engagement came prior to COVID-19.

Companies with more than 10,000 first-time audience members during that period were asked to send emails to up to 5,000 additional Newcomers. This was intended to offset anticipated response bias from longer-term audiences.



*The Passion of Mary Cardwell*  
Dawson at Pittsburgh Opera

DAVID BACHMAN PHOTOGRAPHY

## APPENDIX

# WEIGHTING METHODOLOGY

Participating opera companies were asked to report the total number of Newcomers and Ongoing audiences in their databases from 2020 to 2024, and the number of surveys sent to each group. Responses were weighted to keep responses proportional to the total numbers for each opera company and within the combined sample.

The survey offered questions to determine which respondents were Newcomers and which were Ongoing audiences apart from how their opera company categorized them. This allowed survey respondents to self-identify as new or returning.

Some responses were missing data necessary to weighting. In these instances, the research team employed a hot-deck imputation statistical technique to replace missing values with randomized estimates based on other, similar variables. The variable used was when respondents indicated they first attended the opera company, from how other respondents from the inviting opera company or respondents from companies of a similar budget size answered. The hot-deck imputation allowed the team to keep n=818 responses with missing data in the combined sample.

Research teams interested in performing their own analysis of the data collected for this report may request access.

TOTAL		Attendees	% of Total	Respondents	% Actual Responses
	NEWCOMERS	280,016	62%	5,743	50%
	ONGOING	170,178	38%	5,703	50%

**Those you think are Newcomers may not actually be!** While opera companies believed that nearly two thirds of their lists were Newcomers, more than half of those weren't. Some of these individuals may have recently purchased tickets themselves for the first time, but they had already been coming as guests and partners of other purchasers.



## APPENDIX

# A CAUTION FOR OPERA COMPANIES

## COMPANY-IDENTIFIED ATTENDERS

**Database-identified Newcomers**  
Those tagged in company databases as having bought a ticket for the first time between 2020 and 2024

**62%  
NEW**

**Database-identified Ongoing Attenders**  
Those tagged in company databases as having bought at least one ticket prior to 2020, as well as between 2020 and 2024

**38%  
ONGOING**

(Unweighted data)

## ACTUAL SURVEY RESPONDENTS

**28%  
NEW**

**Self-identified Newcomers**  
Those who reported that they had bought a ticket for the first time between 2020 and 2024

**72%  
ONGOING**

**Self-identified Ongoing Attenders**  
Those who reported that they had bought at least one ticket prior to 2020, as well as between 2020 and 2024

(Weighted data)

## PARTICIPANT COMPANY DATA — BUDGET GROUPS

	Companies	Responses (unweighted)	% of Responses (unweighted)
<b>BUDGET 1</b> — OVER \$15,000,000	7	4,847	42%
<b>BUDGET 2</b> — BETWEEN \$3,000,000 AND \$15,000,000	11	4,102	36%
<b>BUDGET 3</b> — BETWEEN \$1,000,000 AND \$3,000,000	10	1,645	14%
<b>BUDGET 4</b> — BETWEEN \$250,000 AND \$1,000,000	5	714	6%
<b>BUDGET 5</b> — UNDER \$250,000	3	138	1%

### APPENDIX

## PARTICIPANT COMPANY DATA — REGION

	Companies	Responses (unweighted)	% of Responses (unweighted)
CALIFORNIA	6	2,609	23%
MID-ATLANTIC	4	344	3%
MIDWEST	7	2,281	20%
NEW YORK	3	1,650	14%
NORTHWEST	2	1,034	9%
SOUTHEAST	7	1,088	10%
SOUTHWEST	4	1,373	12%
WEST	3	1,067	9%

## APPENDIX

## OPERA AMERICA

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## CREDITS & THANKS

FOR QUESTIONS ABOUT THE REPORT, CONTACT US AT [MARKETING@OPERAAMERICA.ORG](mailto:MARKETING@OPERAAMERICA.ORG). RESEARCH TEAMS INTERESTED IN PERFORMING THEIR OWN ANALYSIS OF THE DATA COLLECTED FOR THIS REPORT MAY REQUEST ACCESS.